

FINANCIAL TIMES

day May 7 1997
t-taking

UK fiscal report

No danger to the family silver

Samuel Brittan, Page 12

World Business Newspaper <http://www.FT.com>

The Internet

Who allocates names?

Page 6

South Africa

Anatomy of a miracle

Book Review, Page 12

Swire Pacific

Wallflower waits to join the party

Page 16

Toyota plans 'new kind of small car' for Europe

Toyota is developing a completely new kind of small car for the European market which is likely to start production at a European plant in 2001, said Hiroshi Okuda, president of Japan's largest car maker. A decision to go ahead with the venture will be taken around mid-1998 with a number of possible European factory options - including a third phase of expansion at Toyota's Burnaston plant in the UK - still under consideration. Mr Okuda refused to indicate a preferred location to build the car, which would be produced at an annual rate of up to 200,000 a year. Page 15

Technology is top concern Directors of multinationals based in Europe's biggest trading nations view technological change as a greater challenge to their businesses in the next millennium than the introduction of a single currency, according to accountants Deloitte Touche Tohmatsu. Page 2

Claibec workers snub rescue plan Workers at Forges de Clalbec, the bankrupt Belgian steelworks, have rejected a plan which might have allowed part of the business to be sold to a foreign buyer. Page 3

Japan set for stock options Japan's parliament is poised to pass legislation permitting companies to offer employees stock options for the first time, after a key committee threw its support behind the scheme. Page 14

UK output drops Manufacturing output in the UK dropped unexpectedly in March, confirming that sterling's strength is eating away at the recovery in industry. Page 9

Trade 'prolonged world war two'

Switzerland and other neutrals boosted Nazi Germany by trading with it and accepting looted gold, says a US report. That "had the clear effect of supporting and prolonging Nazi Germany's capacity to wage war," said report coordinator Stuart Eisenstadt (left). Page 14

France and Germany divided over ECB France and Germany are locked in a dispute over whether the planned European Central Bank or national central banks should have the power to conduct foreign exchange and some money market operations after the scheduled start of European economic and monetary union in 1999. Page 2

Chirac weighs in with appeal to voters President Jacques Chirac intervened in France's increasingly close parliamentary election campaign with an attack on the spending and taxing policies of the left and an appeal to voters to back him and his centre-right government. Page 2

China considers bond issues China may allow large state-owned enterprises to issue bonds on international markets in a move to help finance the reform of state sector companies. Page 14

Weizman and Arafat discuss security President Ezer Weizman of Israel and Palestinian leader Yasser Arafat have made the first tentative steps towards renewing security co-operation, suspended in March. Page 6

Dalgety to cut dividend Dalgety, the UK petfood and agribusiness group, is to cut its dividend by a third after warning that second-half profits would fail to match the \$70m of the first six months. Page 15; Lex, Page 14

Beijing warns to Jardine China's top economic official met the chairman of Jardine Matheson in Beijing's leadership compound, signifying a warming of relations with the British-backed Hong Kong conglomerate. Page 15

Lufthansa quarterly profit Lufthansa presented evidence of success in its drive to cut wage costs as it posted its first ever first-quarter profit despite a 37 per cent surge in fuel prices. Page 15

Russia's new millennium The Kremlin approved a grand strategy plan laying out a vision of Russia's role in the world in the 21st century. Page 3

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IN STOCK MARKET INDICES

New York Stock Exchange Dow Jones Ind Av 7175.97 +4.33 Nasdaq Composite 3350.05 +2.75

London Stock Exchange FTSE 100 3653.31 +6.62 FTSE 100 3551.98 +18.30

Frankfurt DAX 3672.75 +18.22 DAX 3672.75 +18.22

Hong Kong Stock Exchange HSI 20,400.00 +12.02

IN US LUNCHEONTE RATES

Federal Funds 5.75% 5.75% 5.75% 5.75%

3-month T-bills 7.10% 7.10% 7.10% 7.10%

Long Bond 9.65% 9.65% 9.65% 9.65%

Corporate 10 yr Bond 10.12% 10.12% 10.12% 10.12%

Japanese 10 yr JGB 103.9500 103.9500 103.9500 103.9500

IN OTHER RATES

UK 3-m Int'l bank 6.5% 6.5% 6.5% 6.5%

UK 10 yr Gilt 10.1% 10.1% 10.1% 10.1%

French 10 yr OMT 9.6% 9.6% 9.6% 9.6%

Germany 10 yr Bund 10.12% 10.12% 10.12% 10.12%

Japan 10 yr JGB 103.9500 103.9500 103.9500 103.9500

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NEWS: EUROPE

John Kampfner, with the UK's new foreign secretary, feels the shape of the heart of Europe

Not quite triangular, but less edgy

The welcome went far beyond the needs of protocol, but the French were keen to impress. As the first country to pay host to Mr Robin Cook, foreign secretary of a new and more *communautaire* British government, the Quai d'Orsay produced the Republican Guard.

Mr Cook's first outing since the transfer of power was labelled a working visit. But the French despatch of 14 soldiers, resplendent in their kepis in the pouring rain, was designed to send a signal that this was "something special".

Mr Cook, and his deputy, Mr Douglas Henderson, tried to hide their smiles. So did the civil servants on both sides, who until last week were more used to dealing with the traditional British refrain of hostility to further European Union integration. Those same aides in the foreign office who had spent the last decade and more preparing and explaining the "no, no, no" message quickly learned new lines, as if acting in the premiere of a new play.

They too saw the irony in their endeavours. Within a few weeks it will all become familiar territory. Even the atmosphere within the department, they remarked, was changing. "We've been told to be more informal and open, so give us points for trying at least," said one adviser.

On the flight over, Mr Cook eschewed his seat in a separate compartment with journalists, to explain his mission ahead of the Amsterdam intergovernmental conference in a month, which is set to complete negotiations on EU reform.

The trouble with the Conservative position is that they said "no" so often that

European partners welcome UK pledge to ditch its 'bad boy' image

The new Labour government in Britain says the UK is no longer the bad boy in Europe, a sudden shift toward sweetness and reason which has taken many continental by surprise, writes Lionel Barber in Brussels.

In Brussels, a notoriously Anglophilic French journalist declares he intends to take a holiday in England this summer. A Spanish colleague predicts that Sir Blair's landslide election victory could spell a revival for Mr Felipe González's Socialist party. But the biggest impact is on the EU's inter-governmental conference.

Where the Conservatives were do or and dogmatic, Labour proclaims it is ready to strike a deal.

The switch began with the declaration on Monday that Britain will sign the Social Chapter, ending more than five years of isolation on EU social policy. Mr Doug Henderson, the new European affairs minister, also announced a

readiness to support a limited extension of majority voting.

Labour's advent has exposed other countries which have been happy to hide behind the Tories in the IGC talks. The Scandinavians probably feel most uncomfortable; they have to sell the Maastricht II treaty to a sceptical public in a referendum.

The Danes are nervous about any extension of EU-wide powers or moves toward more supranational decision-making. They oppose the European Commission being given extra powers in matters of immigration. Nor do they want the European Parliament strengthened at the expense of national parliaments.

The Swedes are conscious that voters only approved EU membership in 1994 by a narrow majority. Sweden supports limited changes necessary to support enlargement to central Europe, but would be much happier with the

status quo. "The EU is not the club they thought they joined," says an IGC negotiator.

The Finns do not like Franco-German proposals for a phased merger of the EU and the Western European Union. Like fellow neutrals Austria, Sweden, and Ireland, they oppose the EU becoming into an instrument for collective security. Labour, like its Conservative predecessor, agrees.

By abandoning categorical positions, for example on majority voting, the new British government has shifted the spotlight on to other divisive issues. Most important is the balance of power between small and large member states.

The Finns, Luxembourgers, Dutch and Irish have threatened to block the IGC unless they retain their right to an EU commissioner. The French position in favour of streamlining the 20-member European Commission is just as hardline, for the moment.

On flexibility (allowing some countries to forge ahead with co-operation without being held back by others) the Italians and Spanish want watertight rules to prevent France and Germany creating their own "paradise" built around membership of the planned single currency zone. Britain, of course, has its own demands. It is insisting on a written treaty commitment that it will retain control over its own borders. But its willingness to be open-minded on other matters means it can be a partner rather than pariah.

A senior Commission official sums up the shift in mood in Brussels. "Tony Blair has one enormous advantage which is the goodwill factor. Europeans are playfully begging Britain to play a bigger role in the EU." But he cautions: "You need more than a positive tone. Being at the heart of Europe implies certain behaviour and actions. We shall see."

EUROPEAN NEWS DIGEST

BA lobbies in airport row

British Airways said yesterday it would be lobbying the British and French governments to try to resolve a dispute over Air Algérie's operation at Charles de Gaulle airport in Paris. BA, whose check-in desk is next to Air Algérie's, claims security for the Algerian carrier's desk is insufficient to ensure the safety of passengers.

A BA spokesman said a French court had decided yesterday to pass the case on to a panel of three judges, and the airline did not expect it to be heard for several weeks. "This case was brought on behalf of all the airlines operating into Charles de Gaulle and we have the full support of the British government," he said.

BA has moved its check-in facilities out of Charles de Gaulle and has been processing some passengers at a nearby hotel. The airline said it had had to put "hundreds" of others on flights with other companies.

Michael Peel, London

Poles schedule oil sector sales

Nafra Polska, the state-owned holding company which controls Poland's oil refineries and half of the country's petrol stations, is to start selling some of its assets at the beginning of next year.

Initially it will sell 20-30 per cent stakes in each of the two large refineries at Plock and Gdansk, together with the petrol distribution network. A privatisation adviser for the sale has yet to be appointed but NPF is confident one will be in place by next month.

According to Nafra Polska, 13 foreign companies have expressed initial interest. These are Arq Petrol, BP, Conoco, Elf, Exxon, Koch Industries International, Lukoil, Marathon, Neste, Royal Dutch Shell, Statoil, Texaco and Total.

Christopher Bobinski, Warsaw

Technology is top concern

Directors of multinationals based in Europe's highest trading nations view technological change as a greater challenge to their business in the next millennium than the introduction of a single currency, according to a survey by the accounting firm Deloitte Touche Tohmatsu.

While 30 per cent considered monetary union a significant factor and the same proportion identified recruitment of skilled staff as a prime concern, 53 per cent regarded developments such as the Internet as key to their competitiveness. Opinion Research Business interviewed 120 executives from the top 1,000 companies in Britain, France, Germany and the Netherlands.

The findings were announced in Amsterdam yesterday as Deloitte's European partners convened for their annual meeting. Mr Jacques Manardo, chairman of the company in Europe, said that although businesses "underestimate the impact of the single currency at their peril", those successful in the long term would "adapt to new ways of working, embracing new technologies in a global environment".

Gordon Crabb, Amsterdam

The next millennium: the challenges for business. Deloitte Touche Tohmatsu International. Available free from Oriana Pomed, telephone +44171 363 5055; fax +44171 936 2008.

Italian warning on Albania

Italy said yesterday the multinational security force it is leading in Albania should pull out if elections do not go ahead as planned next month.

Mr Beniamino Andreatta, the defence minister, told parliament the mission was linked to a deal struck by parties in Tirana two months ago which installed an emergency government and agreed to hold early elections by the end of June. "If this agreement fails, both the United Nations and the governments involved... should look again at the reasons for the mission and proceed with its withdrawal," he said.

His comments, the first indication that the force could be pulled out early, came as the European mediator, Mr Franz Vranitzky, flew to Tirana for two days of talks to unblock an impasse over electoral procedure.

Albania's parliament only has until May 15 to agree on an electoral procedure if the vote is to take place on June 29. Parliament must be dissolved for 45 days before an election.

Reuter, Rome

Czechs favour Boeing group

A consortium comprising Boeing and McDonnell Douglas, the US aerospace groups, and CSA Czech Airlines, has emerged as the front-runner to take a stake of 34-40 per cent in Aero Vodochody, the troubled Czech state-owned aircraft maker. Mr Vaclav Klaus, the country's prime minister, announced exclusive negotiations with the consortium following the public tender, launched earlier this year, which called for an injection of at least Kč50m (\$30m) in new equity capital.

Vodochody, which has a workforce of around 2,300, made a loss of Kč16.8m in 1995 on a turnover of Kč2.97bn. It is developing a new generation training and light attack aircraft, the L-159.

McDonnell Douglas, whose planned merger with Boeing is being reviewed by the US Federal Trade Commission, is also bidding to sell its F/A-18 Hornet fighter to the Czech air force. It is facing competition from Lockheed Martin, Dassault and Saab/British Aerospace.

Kevin Done, London and Vincent Boland, Prague

Macedonia gains \$135m loans

The World Bank and the International Monetary Fund are to make loans totalling around \$135m to Macedonia to support economic reforms and accelerate privatisation.

Macedonia, poorest of the former Yugoslav republics, is to receive two loans from the Bank of \$30m each. One will be an International Development Association credit with a 35-year maturity including a 10-year grace period. The Bank said the loans were aimed at promoting reforms in the trade and agricultural sectors.

The IMF has approved a \$75m loan payable over three years to support the country's 1997-99 economic reform programme. It said that the economy "has yet to turn around decisively", with unemployment as high as 30 per cent. The banking sector was suffering from a heavy burden of non-performing loans.

The Macedonian economy contracted by around 30 per cent from 1991 to 1995, but the recession was halted last year, and gross domestic product is forecast to grow by 5 per cent in 1997 and by 5.3 per cent next year. *Kevin Done*

Germans deny insider trading

SAP, the German business software developer, trying to limit damage from an insider trading probe, said its top managers and other key employees had not engaged in any illegal dealings. Employees, including board members who knew last year's third quarter would show weakened growth, had sworn they did not engage in share trading based on that information, Mr Bernd Thiemann, supervisory board chairman, told the annual meeting.

Mr Dietmar Hopp, chief executive, said "the unbelievable uproar over this process is likely to have caused major financial damage". But the group had set a goal of increasing revenue by DM1bn (\$880m) this year from DM2.72bn in 1996.

Mr Hopp and members of the supervisory and management boards had signed documents asserting that they "at no time dealt in SAP shares or derivatives in violation of insider trading rules," Mr Thiemann said.

Managers had not passed on relevant information to third parties where this was not necessary. Other employees with access to critical data have also sworn they did not engage in insider trading. *Reuter, Mannheim*

France and Germany divided over ECB role

By Wolfgang Münchau in London and Andrew Fisher in Frankfurt

France and Germany are locked in a dispute over whether the new European Central Bank or national central banks should have the power to conduct foreign exchange and some money market operations after the scheduled start of European economic and monetary union in 1999.

Germany and the smaller EU countries are lobbying heavily for the Frankfurt-based ECB to be able to fine tune the money and foreign exchange market operations. France is arguing that these pow-

ers should not be given to the ECB but remain with national central banks. Also at issue is whether the ECB manages its own reserves or whether this should be done by Euro central banks.

One senior European central banker, who is a member of the council of the European Monetary Institute (Emi), the forerunner of the European Central Bank, said: "Suddenly what we thought had been agreed on now seems not to be so. This [the French position] is quite surprising. Financial centre considerations are behind this."

France also disagrees with other potential Emi members over

whether the ECB should be linked directly to Target, the real-time euro payments clearing system. The French position is that the institute, which developed Target, should not be integrated into the system. Once Emi begins, the existence of the euro as a single currency will place Frankfurt, where the institute is based and the ECB will also have its headquarters, in even more direct competition with Paris as a financial centre. The greater the operational powers of the ECB, the more this is likely to enhance Frankfurt's status, the French argument goes.

A participant of Emi council

meetings confirmed that the gatherings were increasingly preoccupied by the divisions especially between France and Germany over this issue.

Another observer close to the situation said: "At its heart, this is a disagreement about financial centres. It is evident that the French are digging in their heels. But the idea that the central bank's dealing operations make or break your financial centre is ludicrous. There are years where there is absolutely no intervention in financial markets whatsoever."

Although the disagreement does not touch on the main task of the

ECB - to decide monetary policy in the euro zone and oversee its implementation by national central banks - it highlights the difference of approach between France and its European partners, especially Germany.

The Maastricht Treaty, which sets out the responsibilities of the ECB and national central banks in a special protocol, is vague on this issue. Article 12 of the protocol says that "the ECB shall have recourse to the national central banks". However, the precise relationship between the ECB and national central bank has yet to be worked out in detail.

Allies mixed up 'victim' gold

Nazis sent 'non-monetary' gold to Switzerland. Bruce Clark reports

The \$400m worth of gold sent to Switzerland from Germany during the second world war came in part from personal possessions - such as jewellery, coins and even dental fillings - taken from Jews and other victims of Nazism, according to a landmark US government report published yesterday.

But the 200-page report, which lost a six-month review of more than 15m pages of documents in the US national archives, does not find any evidence that the Swiss knowingly accepted "victim" gold.

The Nazis' use of "non-monetary" gold seized from individual victims of persecution was the most sensitive issue addressed by the study, ordered by President Bill Clinton after an outcry

should form the basis of a fund for Holocaust survivors - notably those who ended up in eastern Europe and have not received any other compensation.

The failure to compensate Holocaust victims adequately reflects a "sad combination of indifference on the part of the neutrals and inaction by the allies," says Mr Stuart Eizenstat, commerce under-secretary and principal author, in an introduction to the report.

The TGC, grouping Britain, France and the US, has paid out a total of 326 tonnes to 10 European countries which were occupied by the Nazis and had their assets confiscated. The most recent payment was to Albania in October 1996.

The US government is now proposing that the six tonnes of gold which remain in the pool, worth about \$70m at today's values, said

to have been extracted from the mouths of murder camp victims," the document, dated January 1946, adds. The study concludes that individual gold probably accounted for a relatively small proportion of the bullion that was recovered by the allies after the second world war, but it adds: "That scarcely lessens the sense of a final grim indignity added to the toll of Nazi barbarity".

Because the Nazis often resmelled the gold they had seized from both occupied countries and individuals, it was hard to identify the source. However the report noted that a smelting of looted Dutch gilders in 1943 also included some 37,000 grams of gold seized by the SS from individuals.

"Of the bars which resulted from this smelting 83 per cent were traded to the Swiss National Bank, the rest to Italy," the report says. "Thus it is clear that bullion traded to Switzerland and other neutral countries included some of this victim gold."

The United Nations war crimes tribunal in The Hague yesterday found Serb Dusan Tadic (above), guilty of war crimes and crimes against humanity for his part in an "ethnic cleansing" campaign against Bosnian Moslems in 1992. Reuter reports from The Hague.

Tadic, 41, was found guilty on 11 counts of persecution and beatings and convicted of two killings which were not charged as murders but included under the per se charge. Three judges found him not guilty on nine counts of murder and declared a further 11 charges inapplicable. Tadic's lawyers said they would appeal, meaning a likely postponement of the July 1 date set for sentencing.

The trial, which began on April 1, was adjourned by the judge, Mr Peter Hof, to allow Tadic to undergo medical treatment for a heart condition.

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Foreign minister Yevgeny Primakov, in Luxembourg yesterday, will try again next week to reach Nato accord

Security starts at home in new Russian vision

By Chrystia Freeland
in Moscow

The Kremlin yesterday approved a grand security plan laying out a vision of Russia's role in the world in the 21st century. Details of the document were sketchy, however, and experts said everything would hinge on how it was implemented.

One of the main thrusts of the four-part programme is believed to be its conclusion that the main threat to Russia's security comes not from external enemies but from homegrown social and economic problems.

The plan was presented at a meeting of the Security Council, one of Russia's top policy-making bodies, chaired by President Boris Yeltsin.

Although details of what is effectively a new mission statement for the nation are expected to be published only later this month, Russian news agencies said the programme "identified strengthening social stability" as the national security priority.

At the Security Council meeting Mr Yeltsin said the plan also assessed Russia's position in the world in the wake of Nato's expected eastern expansion, and reinforced Russia's intention to strengthen alliances with its eastern neighbours.

Russian and Nato officials, who failed in Luxembourg

this week to reach an agreement over the western alliance's planned enlargement, are scheduled to meet again in Moscow next Tuesday to try to hammer out a deal. A Kremlin spokesman warned yesterday that those talks were likely to be difficult, saying that "much more effort is needed from Nato as a bloc and from its members to reach mutually acceptable formulas which would allow us to sign the document".

Commenting on the new security doctrine, Mr Sergei Karaganov, a presidential adviser and international affairs expert, said: "This is a step forward in building a normal state, but a very small one. The most important thing is not the document itself, it is its implementation. The main problem in Russia is not a lack of ideas but the problems which arise when one tries to implement them."

Mr Yeltsin's attempt to redefine Russia's role in the world coincided with a continued drive by his rejuvenated government to break up the monopolies that are thwarting the nation's potential for economic growth.

At a cabinet meeting yesterday Mr Boris Nemtsov, a first deputy prime minister, said the government would not hesitate to initiate criminal proceedings against enterprises that establish monopolies.

Solana praises 'deep links' with Ukraine

By Matthew Karnitski
in Kiev

Mr Javier Solana, Nato secretary-general, yesterday warmly praised "the very deep and very extensive" links between the western military alliance and Ukraine. Only the day before he had held inconclusive talks with Russian leaders on a security charter.

"An independent, democratic and stable Ukraine is one of the key factors for stability in Europe," Mr Solana said. "Nato attaches a special importance to a special relationship with Ukraine."

The one-day visit to the Ukrainian capital highlighted starkly the contrast in the alliance's relations with the former Soviet Union's two most populous countries. It reflects an eagerness in Kiev for closer engagement with the west and its fear of forced integration with Russia.

Mr Solana presented President Leonid Kuchma with Nato's draft proposal for closer co-operation that he said should be concluded before the alliance's summit in July in Madrid.

His visit was designed to push forward the agreement, which will expand Ukraine's political and military contacts with the alliance beyond the present Partnership for Peace programme.

Nato's planned expansion eastward has lent greater urgency to strengthening ties with Ukraine, which, while it does not seek membership along with central European states, is keen to show up its independence.

Union hails employees' vote but sale of bankrupt plant now looks doubtful

Clabecq workers reject rescue plan

By Neil Buckley in Brussels

Workers at Forges de Clabecq, the bankrupt Belgian steelworks, have rejected a plan which might have allowed part of the business to be sold to a foreign buyer. Regional authorities say the decision is "suicide" for the plant.

Some 56 per cent of the 1,438 workers voted late on Tuesday to reject a plan negotiated over the past 10 days with the federal and

regional governments, local authorities and trade unions. The package would have involved early retirement for 355 of the total workforce of 1,700, and would have placed the rest at the head of the list of creditors of the plant. This was dependent on their agreeing to sell the stock of finished products they have blockaded since Clabecq was declared bankrupt in January.

That might have cleared the way for a buyer to re-

sume part of the business, employing about 1,000 workers, although a further 350-400 jobs would probably have been lost. The Italian-Swiss steel company Dufurco has expressed interest in rescuing part of the business on that basis.

However, Clabecq workers, headed by the left-wing union leader Mr Roberto D'Orazio, have consistently rejected any rescue that does not involve jobs for all the plant's workers. He had

called for a vote against the plan and hailed the result as a "victory for all workers". Dufurco said the vote compromised the plant's future, and it could not help "people who refuse to be helped".

Mr Robert Collignon, minister-president of the Walloon region, which owns 50 per cent of Clabecq, had warned that this would be "suicide" for the steelworks, and little chance of a rescue is now seen.

That could lead to a pro-

longed protest by the plant's workforce, who have already mounted a series of sometimes violent demonstrations in Belgium. They have found common cause with workers from Renault's assembly plant at Vilvoorde, north of Brussels, due to be closed in July with the loss of 3,100 jobs.

Redundancies are also expected at Cockerill-Sambre, Belgium's biggest steelmaker, in a restructuring plan following substantial losses last year.

European works council, giving worker representatives at least a week beforehand to study "all the documents relevant to the motives for, and repercussions of, the closure of the factory".

Taking a fairly tough line yesterday, Mr Georges Bonverot, the Renault personnel director, acknowledged the car group accepted that "our initial information [to the workforce] has been judged insufficient" and that it would now remedy this. But it was essential the closure went ahead this summer.

Court raps Renault knuckles over closure

By David Buchan in Paris

A French appeal court yesterday ordered Renault to consult its European works council before making any further move to close down its Vilvoorde car plant in Brussels. However, it did not challenge the closure itself.

Renault reacted by saying that it would summon a meeting of its European works council within 10 days, but that it would proceed with the Vilvoorde closure, "which continues to be an industrial and economic necessity".

Belgian trade unions drew encouragement from the ruling, however, in their fight to save the car plant. Renault announced in February that it would close the factory next July. "It already seems certain the closure cannot take place on this date," Mr Karel Gacoms, head of the Belgian FGTS metalworkers federation, said yesterday.

Mr Gacoms said he put some hope in the left winning the French parliamentary elections - to be held in two rounds on May 25 and June 1. Mr Lionel Jospin,

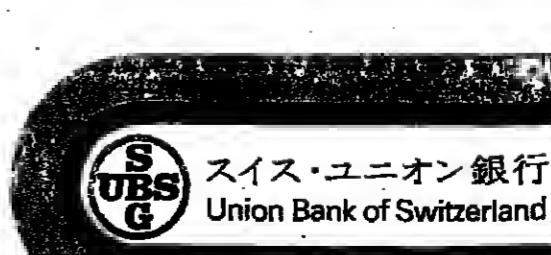
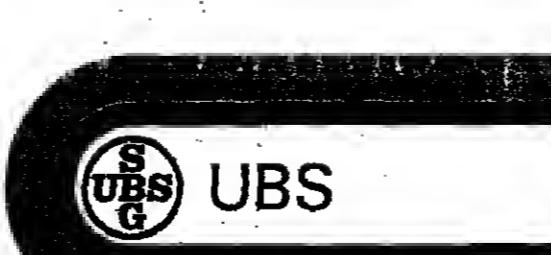
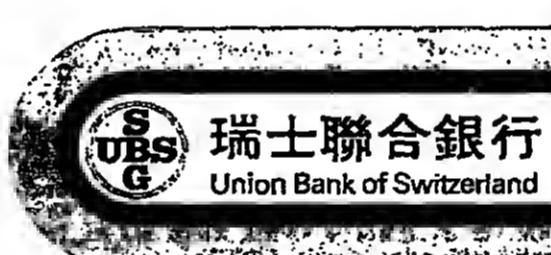
the French Socialist leader, has promised Belgian unions that if his party wins, it will direct the French state's representatives on the Renault board to vote to block the closure. But as a result of several privatisation operations, the French government now has only a 48 per cent stake in Renault.

Renault decided to shut down the relatively modern Vilvoorde plant, with the loss of 3,100 jobs there, as part of its latest restructuring plan to stem growing losses. But its abrupt move has led to stoppages at the factory and to

widespread criticism, from the European Commission among others, that the French car company has infringed national and European labour laws.

Modifying an earlier lower court decision last month, the Versailles Appeals Court said yesterday that Renault had to take steps to ensure that its action at Vilvoorde had at least "a minimum of flexibility or meets the minimum of acceptance or comprehension necessary for the regulation of cross-border labour issues". Therefore, Renault should call a meeting of

One Bank Worldwide.



NEWS: THE AMERICAS

US wage rises mar productivity gains

By Gerard Baker
in Washington

A sharp increase in US wages pushed up unit labour costs in the first three months of the year, overshadowing news that workers' productivity grew at its fastest rate for more than three years.

Unit labour costs in the non-farm business sector rose at a seasonally adjusted annual rate of 2.7 per cent in the first quarter, up from a 2.5 per cent rate in the previous three years.

Part of the pay increase was validated by improving productivity. Non-farm productivity, or output per hour, grew at a 3 per cent annual rate in the first quarter, almost double the rate recorded in the previous three months, and the best performance since the fourth quarter of 1993.

Last week the Labor Department reported that overall employment costs, including wages, salaries and benefits, rose at a modest 0.6 per cent in the first three months of the year,

indicating only limited pressure on employers' costs. But other figures published last week showed that unemployment now stands at 4.9 per cent of the labour force, its lowest in a generation, and fears are growing labour costs may be set to take off.

Bond prices fell sharply as investors worried that the Federal Reserve might be forced to raise interest rates again at the next meeting of its open market committee on May 20.

Those fears were height-

ened by remarks by Mr Jack Guyton, president of the Atlanta Fed and a member of the open market committee. Speaking after publication of the figures, he said it was "absolutely critical" for the Fed to remain on top of inflationary pressures. "I don't think we're at the point where inflation is dead and we'll never see it again".

Stocks prices also fell. At

12.30pm on May 15, the Dow Jones Industrial Average was down 60 points at 7184.

Other figures yesterday

showed a 0.7 per cent increase in wholesalers' business stocks in March, a stronger increase than most economists had expected. That may mean overall economic growth in the first quarter was even faster than previously reported. Last week, the Commerce Department said gross domestic product grew at an annual rate of 5.6 per cent in the first three months of the year, the fastest quarterly rate of growth in nearly a decade.

Clinton wins backing from Zedillo on trade

By Leslie Crawford
in Mexico City

Mexico yesterday gave President Bill Clinton its full backing to pursue a hemispheric-wide free trade accord as the US leader prepared to continue his first tour of Latin America and the Caribbean with stops in Costa Rica and Barbados.

Mr Clinton's visit marked the high point of Mr Ernesto Zedillo's beleaguered two-year presidency. Mr Clinton's praise for his host's "visionary and courageous" banding of Mexico's 1995 peso crisis allowed the Mexican president to bury the shame of the US-led financial bailout and recent drug corruption scandals.

Mr Clinton also addressed Mexico's unspoken yearning for a more equal partnership by underscoring the shared nature of problems such as drug trafficking and illegal

migration. When the two presidents addressed Mexican business leaders yesterday, the strongest applause came after Mr Clinton said the US sought a "peaceful, prosperous partnership with Mexico that is based on respect".

Mr Zedillo acknowledged his debt of gratitude to the US president by claiming: "Nobody has worked with more determination than Mr Clinton to foster respect, dialogue and understanding between our countries." He offered his support for a Free Trade Area of the Americas.

Both leaders celebrated their partnership in the North American Free Trade Agreement (Nafta), which Mexico joined in 1994. Such was the enthusiasm expressed for Nafta that bilateral trade during Mr Clinton's two-day visit appeared to grow by the hour in successive speeches,



President Clinton at Mexico City's Monument to the Boy Heroes yesterday AP

High farce in Brazil mining sell-off

Latin America's biggest privatisation finally took place on Tuesday evening, a week later than scheduled, in scenes more appropriate to high farce than the sale of more than R\$3.14bn (US\$3.14bn) of shares in a mining company.

The first attempt at the auction of a controlling take in the Companhia Vale do Rio Doce (CVRD), a consortium led by Companhia Siderurgica Nacional (CSN), Brazil's largest steel maker, said it would not break up the assets of the world's largest iron ore producer, Geoff Dyer reports from Rio de Janeiro.

Mr Benjamin Steinbruch, chairman of CSN, made the comments after the consortium he put together won the auction on Tuesday evening to buy a controlling stake in CVRD, the world's largest iron ore producer.

However, the privatisation was temporarily suspended because of an injunction issued shortly after the auc-

tion. Lawyers for the National Development Bank (BNDES), which is organising the privatisation, were yesterday appealing against the injunction, one of nearly 30 awarded in the last 10 days against the sale.

The lawyers will have to overturn the latest challenge before they receive any of the R\$3.34bn (US\$3.14bn) the consortium agreed to pay for a 41.7 per cent stake of voting shares in CVRD at R\$32 per share, a 20 per cent premium to the minimum price of R\$26.67.

CSN, itself privatised in 1993, is the largest shareholder in the consortium, with a 16.3 per cent stake in CVRD. The other members are NationsBank

bound to have an impact on

the government's other pri-

vatisation plans. "People will say that this could easily happen again with other sell-offs," he said.

But even though the sale was delayed by a week, some observers say the fact it happened at all is a landmark in the country's economic life. "This has been the final swan song of anti-privatisation nationalism," says Mr Winston Fritsch, chief executive of Kleinwort Benson in Brazil. "The process may look cumbersome but it is more democratic and more permanent than many other countries. If it happens, it is for good."

The CVRD and its support-

ers have inspired the sort of emotional resonance in Bra-

zil that farmers have in France and the miners once did in the UK. Opposition to the sale united a coalition which included two former presidents, the country's catholic bishops and the landless farmers' movement.

The only other Brazilian state-owned company which has the same popular appeal is Petrobras, the oil and gas company, not on the privatisa-

tion schedule.

While some members of the business community have begun to talk about selling Petrobras as a realistic possibility, the events of the last week may well per-

suade the government otherwise.

The other planned privatisations will not be so unpopular because in most cases voters are also custom-

ers and the link between

the state-ownership and the quality of service is apparent.

The long waiting list for a new telephone line, the diffi-

culty in placing calls in

some cities and the series of

power-cuts in the south of

the country over the last

month will make the sale of

the telecoms network and

electric energy system less

problematic.

The privatisation of CVRD

is not over. The government

plans to sell the rest of its

stake in the company's capi-

tal by the end of the year in a public offering to interna-

tional and domestic invest-

tors.

Although the auction of a

controlling stake was the central event in the process, the danger is that opponents of the sale have discovered that they can use the legal

system to cause significant disruption. Around 130 legal challenges were lodged around the country, some in small towns and most timed just before the auction in order to create the maximum delay.

The legal manoeuvrings

did not put off any of the

consortium members, for whom the auction was a one-

off chance to buy a control-

ling stake in a world-class

rival. But for institutional

investors, who are more

fickle by nature, conflict in

the courts could be a deci-

sive factor. Any delays

would also pose huge legal

problems for the public offer-

ing, which will have a fixed

timetable for book building

and underwriting periods.

Lawyers expect the govern-

ment to resort to the same

method it used this week

to get the auction to go ahead - asking the Supreme

Tribunal of Justice, one of

the country's highest courts, to judge on all the injunctions.

Government officials yes-

terday breathed a huge sigh

of relief at getting the auc-

tion away, for further delays

this week could have led it to be postponed for a couple of months.

Their supporters claim they have won an important

victory, not just for privatisa-

tion but also for the eco-

nomic struggle to reign in

the budget deficit and

finance the growing trade

deficit. However the govern-

ment will also be examining

what lessons can be learnt

from what has been a bru-

ising week.

Lex, Page 14

Geoff Dyer

The FCC's brief to implement the telecoms act and increase competition has made it the prey of '10,000' lobbyists

US regulator rings the changes in phone market

Mr Reed Hundt, chairman of the Federal Communications Commission, has been grappling with every ambitious regulator's dream job - and worst nightmare.

At the heart of the US's Telecommunications Act, passed 15 months ago today, was a provision for the end of the divisions that have separated the country's long-distance and local carriers. That, in turn, was meant to bring about a competitive free-for-all that would slash telecom costs and give the US a big push further down the road to becoming an information society.

But details of how that should be done were not laid out in the act: it has been up to Mr Hundt's

agency to turn the law's intention into reality. And that has brought down on his agency one of the biggest lobbying efforts to hit Washington for some time, as rival telephone companies, as well as groups representing residential and business telephone users, have set out to shape the new US telephone markets to their advantage.

No wonder the FCC chairman offered a facetious vote of thanks yesterday to "everyone who has been advocate - all 10,000". He added: "Our process has been the envy of the rest of the world." Before he can justify such a claim, the smoke will have to clear from what has been a highly political piece of rule-making.

At the bottom of FCC's latest moves, adopted in broad outline yesterday, is an attempt to achieve two different purposes. The first is to squeeze some of the so-called "access charges" out of the phone system. These pay-

ments, amounting in some estimates to more than \$20bn a year, are made by long-distance telephone companies to the local carriers, or Baby Bells, which carry the calls the last few miles to their destination.

A large chunk of these charges amounts to a subsidy paid by long-distance callers to keep the basic local phone service at a low level (typically, a flat \$15 a month in most US states.) Mr Hundt, though, has had to find a way of eating into the cross-subs-

idy without making the politically catastrophic move of forcing up the cost of basic local residential telephone charges.

To add to this, Congress injected social engineering into the act, requiring the telecoms industry to provide money for a Universal Service fund. This is meant to subsidise low-income telephone users and people in thinly populated rural areas. It will also enable all the country's elementary and secondary schools, as well as libraries and rural hospitals, to be wired up to the Internet.

Not surprisingly, talk of reducing access charges has prompted complaints from the Baby Bells. And the burden of the Universal Service Fund has added to the general complaints. "It is nothing more than a form of taxation," says Mr William Gaik, a telecommunications expert at Deloitte & Touche. "No matter who you please, you'll get people riled up."

It is not surprising, then, that Mr Hundt has probably chosen to do the least necessary to achieve the act's immediate goals. To pay for the new fund, the FCC has slapped a new per-line charge on businesses and homes that have more than one telephone line.

To balance this higher cost, though, it has called for an immediate \$1.7bn reduction in access charges in the 12 months from this July. Much of this will be passed straight to long-distance telephone customers, thanks to

an agreement by AT&T - no doubt to be followed by other long-distance companies - to hand over the savings it will make in the form of lower telephone rates.

This has at least in part pleased the long-distance compa-

nies. The damage to these companies is far less than it appears, however. The Bells will not sustain an instant \$1.7bn hit to their collective profits. Access charges would probably have fallen \$700m anyway, tied to productivity improvements at the Bells.

The Baby Bells, on the other hand, were complaining loudly yesterday. "We believe they are taking the burden of the Universal Service fund off the long-distance companies and put-

ting it on the local customers," said BellSouth, which serves the South East region.

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the Bells.

More important, perhaps, is the

FCC's decision to leave the

access charge system largely in

place - something that will

reduce a concern that has hung

over the Bells for some time.

Richard Waters

You know that lie-in you promised yourself this weekend?
Have it tomorrow morning.

Check in by telephone and your boarding pass will be waiting for you at the airport. So you won't have to get out of bed at the crack of dawn.

Tokyo hopes to calm fears after nuclear accidents

US team to probe Japanese N-group

By Gwen Robinson in Tokyo

The Japanese government is poised to appoint Arthur Andersen, the US accounting and consultancy company, to conduct a management audit of the scandal-hit Power Reactor and Nuclear Fuel Development Corporation, known as Donen.

Government officials said yesterday that a leading foreign consultant was required to reassure the public of the impartial nature of such a review.

Donen has been embroiled in a widening scandal over falsification of information and mishandling of emergency procedures since late 1995, when a massive leak of sodium coolant occurred at Donen's experimental fast-breeder reactor, Monju.

It was subsequently revealed that Donen officials doctored videotapes of the accident, among other charges of incompetence and mismanagement.

But the government did not act against Donen until March this year, when a fire and explosion at its Tokaimura reprocessing plant exposed 37 workers to radia-

tion and was labelled Japan's worst nuclear accident. The Science and Technology Agency, which is responsible for overseeing nuclear energy policy, filed criminal charges against Donen executives who admitted falsifying information and communications systems.

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Election taxes Philippine reform

The Philippine comprehensive tax reform programme, dubbed the CTRP, is in danger of falling victim to election politics.

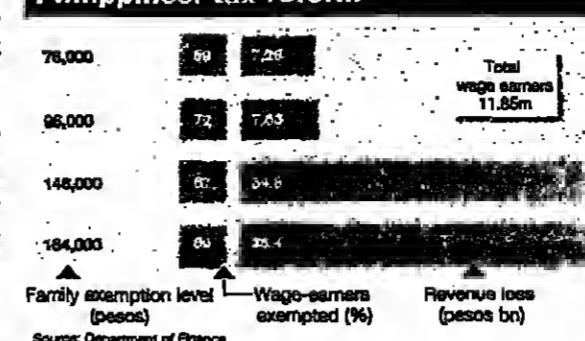
Last week, Mr Jose de Venecia, speaker of the House of Representatives and a leading candidate for presidential elections next year, announced that the lower chamber had approved the final portion of the CTRP, which deals with personal and corporate income taxation, tax incentives and tax administration.

He highlighted a maximum tax exemption level of 146,000 pesos (\$5,540) for a family of six, with a further tax credit taking that figure in effect to 166,000 pesos – and a ceiling of \$60,000 for overseas workers.

"This package of tax exemptions will benefit about 25m to 26m Filipinos, or more than one-third of the entire Philippine population," he proclaimed.

What he did not say was that the House had not even finished debating the bill and has yet to hand it over to the Senate. The tax legislation, centrepiece of reforms by the administration of President Fidel Ramos and the last remaining obstacle to graduating from IMF tutelage, has

Philippines: tax reform



Ramos: last obstacle

become a political football.

The figures themselves disappointed some. Ms Nene Guevara, undersecretary of finance, calculates that 87 per cent of taxpayers would be exempted and 34.9bn pesos in revenue lost annually. This would not help a government seeking to ensure a dependable stream of revenues from an equitable tax base in the face of dwindling privatisation proceeds – the aim of the CTRP.

The department of finance argued its proposals for exemptions of up to 96,000 pesos per taxpayer already exclude those below the poverty threshold. With the higher levels supported by the House, "we may end up with a tax reform instead of a tax reform," it concludes. If Congress does not pass

the bill by June, says Ms Guevara, the country may have to wait until December as electioneering reaches fever pitch. Worse still, some observers believe, Mr Roberto de Ocampo, the finance secretary and another presidential aspirant, may also be tempted to make political capital out of the issue.

"I don't know of any other country in the world which would undertake tax legislation so close to a national election," says the chief executive of one of the country's largest banks. "It's asking for trouble."

With the IMF programme due to expire on June 23, Congress set to adjourn on June 5 and the Senate yet to begin reviewing the bill, prospects for its early signing into law now look increasingly unlikely.

The IMF programme, the country's 35th in 28 years, is a three-year \$684m credit facility, untouched after an initial drawing. Apart from being a critical measure in its own right – the revamped tax system will raise domestic savings which are among the lowest in the region and help ward off a return to fiscal deficits – there are other serious investment benefits from a timely completion of the programme, says Mr David Neller, the IMF's representative in Manila.

"Passing of the CTRP on time would send a strong signal to international investors and the credit rating agencies that the Philippine reform programme is on track, after being derailed so

many times in the past," Mr Neller said. "It is important for emerging economies, particularly the Philippines, to establish a strong track record because the markets still need to be convinced. Finally, it may also improve the prospects for a credit upgrade."

The Philippine Securities and Exchange Commission, the market watchdog, yesterday suggested a move to limit share price fluctuations, following recent volatility on the Manila exchange. The proposals include the suspension of trading in shares which rise more than 30 per cent in one day, blue chips falling more than 10 per cent, non-speculative shares by more than 15 per cent and speculative shares by more than 20 per cent. Shares are now suspended when they gain or lose 5 per cent in a trading session.

The SEC proposal follows the biggest market fall in 26 months last week which the authority blamed on "sensational but groundless reports of an impending collapse in the property market". The market fell 3 per cent yesterday to 2,694.4 points, following a 6.5 per cent rally on Monday and Tuesday.

Justin Marozzi

Quinn jailed in Australia

By Nikki Tait in Sydney

Mr Brian Quinn, chief executive of Coles Myer, Australia's largest retailer, until 1992 and a former board member of the Reserve Bank, was yesterday jailed for four years.

The 61-year-old businessman had been charged with defrauding Coles of A\$4.46m (US\$3.5m) over a six-year period – with most of the money being spent on lavish refurbishment of his home in Templestowe, in Melbourne's eastern suburbs.

It is the latest in a series of high-profile cases in Australia over alleged corporate fraud or theft, often involving events in the high-spending 1980s.

Prosecutions have had a mixed record: a case against Mr John Elliott, the prominent Melbourne businessman, collapsed last year, but Mr Alan Bond, the Perth-based entrepreneur, was successfully prosecuted in two separate fraud matters and is now serving a prison sentence.

In the course of the closely watched Quinn trial, the court was told of hundreds of thousands of dollars being expended on marble walls

and floors, and the replacement of window glass by bevelled glass. A wrought-iron bridge was constructed over a five-metre tiled swimming pool, along with a tennis pavilion and an eight-car garage.

The house was said to have an average of 30 people working on it each day between 1985 and 1988.

The crown prosecution alleged that Mr Quinn, who held the top job at Coles for five years and was also chairman of the retail giant between 1987 and 1991, had conspired with Mr Graham Lanyon, the company's former maintenance controller, to defraud Coles – in effect causing the retailer to pay for much of the work.

Mr Lanyon told the court that when the Fraud Squad began to investigate, Mr Quinn had suggested destroying documents – although he also said he believed Mr Quinn "had every intention of paying the money back".

Mr Quinn, who had pleaded not guilty, has now repaid more than A\$3m to Coles. But Mr Justice Geoffrey Barnes said yesterday that there was "no evidence of any remorse at all".

ASIA-PACIFIC NEWS DIGEST

Mahathir plans two-month tour

Malaysia's prime minister Mahathir Mohamad, who will be overseas for two months from later this month, is expected to break with precedent and appoint Mr Anwar Ibrahim, deputy prime minister and finance minister, as acting prime minister in his absence.

Mr Mahathir's absence – he will visit several European countries – would rank as his longest period outside the country since he assumed his post in 1981. Mr Anwar's temporary elevation is significant because it confirms him as the leading candidate to succeed Dr Mahathir.

Malaysian officials dismissed speculation that Dr Mahathir's health may be worsening, saying that much of his time in Europe will be spent drumming up investment for the "multimedia super-corridor" – a project with which Malaysia hopes to lead into the information age.

James Kyng, Kuala Lumpur

HK curbs may be scaled down
Hong Kong's government-in-waiting may soften its stance on proposals to tighten police powers over demonstrations and toughen regulations regarding political funding, according to a member of the post-colonial cabinet.

Mr Henry Tang, a businessman who will sit in the Executive Council after Hong Kong returns to Chinese sovereignty on July 1, said that some responses to the proposals, gathered during a three-week consultation period, were more liberal than the plans and were "worthy of our consideration". He signalled that new laws on public demonstrations might not differ markedly from existing legislation, and that limits on foreign funding for political parties could be restricted.

Plans to amend existing laws have emerged as a serious test for Mr Tung Chee-hwa, the shipping tycoon who will take over as the territory's post-colonial leader in July.

John Riddick, Hong Kong

Shanghai plans clean-up
Shanghai, one of the world's most populous cities, has launched a multi-billion dollar campaign to clean up the environment and restore its image as the "pearl of the east", according to its activist mayor, Mr Xu Kuangdi, a western-educated scientist, said the city – with a population of about 16m – would put \$1bn a year or 3 per cent of its gross domestic product into the clean-up campaign. Targets include the foul-smelling 83km Suzhou creek, which flows into the Huangpu river on which Shanghai is situated. The World Bank is helping to fund attempts to "sanitise" the creek in a project expected to cost Yn20bn (\$2.4bn) over 15 years. Tony Walker, Beijing

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NEWS: INTERNATIONAL

Internet chiefs fail to address the future

Louise Kehoe and Paul Taylor report on the growing row over regulating Web site titles

A month ago, the one millionth Internet web site address was registered by Bonny Vian Cottage Furniture of Petoskey, Michigan.

This event did not make headlines, yet it is at the root of a growing international controversy over how best to accommodate the rapidly expanding numbers of businesses, organisations and individuals seeking addresses in cyberspace.

There are more and more conflicts among businesses and people wanting the same name and between companies and "hijackers" who register common brand names as Internet names and then offer to sell them to their "real" owners.

Meanwhile, finding distinctive names for web sites is becoming more and more difficult. Let's say, for example, that a Fred Thomas wanted to use his initials to designate his web site address. He would quickly find out that "FT.com" has already been claimed by this

newspaper. Similarly,

France Telecom cannot use the common abbreviation of its name as a web site address.

The problem has been exacerbated by the emergence of prestige addresses in cyberspace. Each country has its own set of domain names. Thus a UK company can end its Web address with ".co.uk". Yet many businesses prefer the ".com" domain name that signifies an international business address.

In an attempt to subdivide cyberspace and create new, attractive addresses, members of the Internet Society, a group of veteran Internet technologists, together with the Internet Assigned Numbers Authority, came up with a plan for seven new Web "domains" or address suffixes and proposals for expanding the number of licensing authorities, or registrars, for Internet use, initially by 28.

These include ".firm" for businesses, ".store" for com-

panies selling products, ".web" for general purpose web sites, ".arts" for cultural sites, ".info" for information services, ".nom" for individuals and ".rec" for recreational services.

The European Commission has expressed similar reservations. While endorsing the global debate on the matter, it has doubts about the IAHIC's proposals and wants a full review.

It also feels Europe is under-represented in the IAHIC.

Neither does the new domain name system have the full support of many Internet service providers (ISPs) - the companies that hook people and businesses to the Internet.

Since there is no central controlling body for the Internet, any changes require consensus. In particular, the support of ISPs is crucial. It is up to them to make the necessary changes in their systems to recognise new domain names. Although MCI

expressed its support for the plan, PSI Net, which carries about 15 per cent of Internet data traffic on its US "backbone" network, is firmly opposed to the new naming system.

Internet domain names are a "global public policy issue which requires considerable debate among all Internet stakeholders," said Mr William Schrader, PSI Net chief executive. "This should not be decided by a cloistered 11-member committee."

Netcom Communications, one of the leading US ISPs, is taking a "wait and see" attitude. If customers want these changes, Netcom will support them, said Mr Craig Clemens, vice president of operations. He expressed concerns nonetheless about how the plan for 28 new registration centres would work.

Among companies already established on the Internet, the prospect of new domain names is not altogether welcome. What if, for example, someone were to register

als. Network Solution's monopoly would be ended and a worldwide network of registrars - initially 28 but with more to follow - would be authorised to register top level Internet domain names. The registrars will compete with each other, driving down registration costs.

The initial limit of 28 was imposed to ensure that the number of registrars would be a workable team for developing technical and operational details.

In several other areas, such as the control of hard core pornography and racist content on the Internet, would-be legislators have found that the Internet is a difficult and unwieldy beast to tame.

Now it seems that even an apparently innocuous attempt to provide more Internet addresses could founder.

Arafat, Weizman closer on security

By Judy Dempsey
in Jerusalem

President Ezer Weizman of Israel and Mr Yasser Arafat, the Palestinian leader, have made the first tentative steps towards renewing security co-operation, which was suspended in March following Israel's decision to build a new Jewish settlement at Har Homa in south-east Jerusalem.

Although no agreed date has been fixed to resume co-operation, officials said the meeting could help rebuild confidence between both sides. This is a task Mr Dennis Ross, the US special envoy, has set himself in separate meetings with Mr Benjamin Netanyahu, Israeli prime minister, and Mr Arafat after his return to the region last night.

The resumption of security co-operation, which entails sharing intelligence, is seen by the Israeli military as a crucial element for saving the peace process. Officials said the security co-operation between Israel and the Palestinians had "tended to zero" since March, adding it reflected the lack of confidence between both sides. "That will undermine the entire process if way cannot be found to resume the co-operation," he said.

In a bid to fill the security vacuum, the CIA has been more active in Israel since March but Israeli officials would not confirm if it was acting as a conduit for passing on information from the Palestinian-ruled areas of the West Bank and Gaza to Israeli intelligence.

"It is known that Israel and the US exchange information on a whole series of things, including possible terrorist attacks and on the understanding that the information does not go in any other direction," an Israeli official said. Military officials would not specify what kind of intelligence the CIA was gathering.

US to send observers to Algerian election

By Roula Khalaf in London

The US government is to send observers to monitor Algeria's elections next month even though other western countries seem reluctant to do so.

Algeria has asked 40 countries to send observers, in addition to a team from the Arab League and the Organisation of African Unity. The observers are to work under a six-member United Nations co-ordinating team. They will issue two reports, one on the electoral campaign starting on May 16 and the other on the conduct of the vote on June 5.

The presence of credible observers, and in numbers that allow them to monitor the poll throughout the country, will put pressure on the Algerian government to maintain transparency in the election. A UN team now in Algiers has already asked for changes that will make it

barder to tamper with results.

The Algerian government is expecting at least 100 observers, on top of the Arab League and OAU participants. Canada and Sweden are said to be willing to send monitors.

But although western governments have repeatedly called on Algeria to hold a transparent election, many countries have not yet agreed to take part. Discussions on observers are continuing within the European Union but most members, including France, the former colonial power, are leaning towards abstaining.

While some governments fear for the security of observers, others want to avoid rubber stamping an election they consider to be a rigged process. The elections are being held more than five years after the army cancelled an election which the Islamic Salvation Front (FIS) was on its way to winning. Since 1992 an estimated 60,000 people have died in the battle between Islamic militants and security forces. The FIS is banned and excluded from this year's elections. And, in a constitutional referendum last November which the legal opposition said had been rigged, the army-backed government has reduced the powers of the general assembly and boosting those of the president.

The US believes that a fair and open poll will, in spite of the shortcomings of the political system, give a voice to people outside the old power structure and may open the door to a long-term resolution of the conflict. A rigged election, on the other hand, would lead Algeria to long-term catastrophe because it would effectively close off the idea of any legitimate opposition, not only Islamist.

Nigeria bombers strike again

By Antony Goldman
in Lagos

Unidentified bombers yesterday struck at a military target in Lagos, Nigeria's commercial capital, in the fifth such attack since December.

Colonel Godwin Ugbu, a defence spokesman, said five soldiers had been injured in the blast, none of them seriously.

Eyewitnesses, however, spoke of panic, as what appears to have been a

remote control device detonated just as an army bus passed the Yaba barracks.

The authorities arrested four people at the scene of the incident. No group has claimed responsibility but, in March, 15 prominent opponents of General Sani Abacha's government were charged with treason in connection with a spate of bombings stretching back to 1996.

The National Democratic Coalition (Nadeco) and other groups have denied any involvement in the violence, saying they wished to see change in Nigeria by peaceful, democratic means.

They say they are being used as a scapegoat to mask the government's failure to catch the real perpetrators of the violence.

Army transport vehicles in rush-hour traffic have been the targets of all the attacks since December. On each occasion casualty figures have been relatively light, prompting speculation about the bombers' motives.

This includes a theory that there are rogue elements in the military intent on spoiling plans to return the country to civilian rule by October next year, or that there is a high-level conspiracy to stem disunity within the elite as the transition gathers pace.

Some observers also point the finger at officers alleged to be unhappy over their recent retirement.

Government ministers insist hostile foreign powers are involved.

French to press Mobutu to quit

By Michael Wrong
in Kinshasa

There were jeers and cheers from residents of Kinshasa yesterday as President Mobutu Sese Seko flew out to attend an impromptu summit in Gabon. But while members of the country's elite packed their bags and headed out, there was no sign the president intended to follow.

Aides insisted the president, whose heavily guarded motorcade was booted as it drove through an opposition stronghold to the airport, would return either today or on Friday from his meeting in Libreville with Francophone African leaders.

But international negotiators hope the French government, which has re-entered

the diplomatic fray since the collapse of a South African and US-sponsored attempt to arrange peace between Mr Mobutu and rebels marching on Kinshasa, can use its influence at the meeting to press the president to resign.

"This is a Francophone lobby group and the French are now trying to do their bit," said a Kinshasa-based diplomat. "France should be calling the shots at the meeting."

Zairean opposition newspapers put a darker interpretation on the unexpected summit, predicting an intransigent Mr Mobutu would ask his allies for weapons and troops to back the Alliance of Democratic Forces of Congo (AFDL), which has Kinsasa in its sights

brother-in-law. Military analysts said the former army chief of staff and head of the Garde Civile was not expec-

ted to return from exile. But leaving Kinshasa has become increasingly cumbersome since western airlines

els or hijacked by fleeing troops. Passengers are now shuttling across the river to join flights in Brazzaville.

On Tuesday decided to stop flying to the capital because of the risk of being either targeted by approaching re-

volts or hijacked by fleeing

troops. Passengers are now

shutting across the river to

join flights in Brazzaville.

Reuters

WAY OUT: Mobutu's motorcade en route to the airport yesterday was met by boos from bystanders

REUTERS



HYPOTHESIS

A company with the correct elements mixed in the proper proportions will be globally competitive

PROOF

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Conclusion? The SentraChem formula is working. And it's one that augurs well for the future. Of both the company and all its stakeholders.

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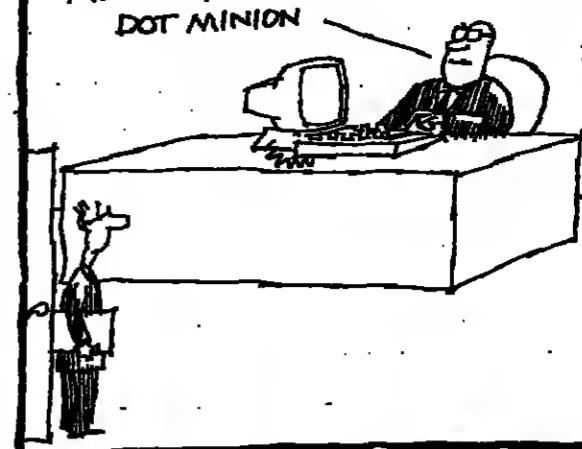
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Republic of Lebanon
Ministry of State for Administrative Reform
Council for Development and Reconstruction
Invitation for Bids

1- The Lebanese Government has received a Loan from the International Bank for Reconstruction and Development towards the cost of the Administrative Rehabilitation Project. It is intended that part of the proceeds of this Loan will be applied to eligible payments under the contracts for procuring Office Technology Products for various ministries and agencies.

2- The Ministry of State for Administrative Reform and the Council for Development and Reconstruction (CDR), representing the Lebanese Government, now invite sealed bids from eligible suppliers for the supply of Personal Computers, Servers, Hubs, Licenses for Microsoft Software, Printers and UPS's.

3- Interested eligible suppliers may obtain further information and examine the bidding documents at the headquarters of: The Council for Development and Reconstruction - Talib El Serail - Beirut Central District - Facsimile : (01) 564494 - 647947 - Telephone : (01) 643980/1/2/3 - Beirut - Lebanon.

4- Starting 9th May 1997 a complete set of bidding documents may be purchased upon payment of a non-refundable fee of US\$ 500 in cash or by bank transfer to the account of the CDR.

5- Bids must be delivered to the CDR headquarters on or before 12:00 hrs local time on Wednesday 25th June 1997.

6- Bids will be opened in a public session at 12 hrs local time on 25th June 1997 at the CDR headquarters.



HELLENIC TELECOMMUNICATIONS ORGANISATION S.A.

Condensed Financial Statements
Prepared under International Accounting Standards
for fiscal years ended December 31, 1996 and 1995
(in millions of Greek Drachmae)

BALANCE SHEETS

Assets	1996	1995	Liabilities & Shareholders' Investment	1996	1995
Fixed Assets			Shareholders' Investment		
Property and equipment	1,436,254	1,325,658	Capital	316,499	298,488
Less Depreciation	(580,657)	(494,999)	Paid-in-surplus	74,601	0
	855,597	830,659	Legal reserve	36,753	29,356
Investments	86,961	27,800	Retained earnings	189,743	101,294
Deferred taxes	59,605	53,300		617,596	429,135
Other non current assets	30,354	19,951	Subsidies, net of amortization	111,036	108,615
Current Assets			Long-term debt	120,972	123,783
Accounts receivable	193,651	147,590	Reserves for staff retirement and other employee benefits	153,145	138,591
Materials and supplies	10,728	8,328	Other long-term liabilities	23,941	24,379
Due from State (principal shareholder)	13,358	0	Current Liabilities		
Other current assets	41,089	37,798	Bank loans and overdrafts	25,492	99,726
	268,826	193,716	Accounts payable	41,510	47,709
	1,291,343	1,125,426	Income taxes payable	59,828	44,069
			Dividends	76,139	43,860
			Other current liabilities	61,684	65,556
				264,653	300,920
				1,291,343	1,125,426

STATEMENT OF OPERATIONS

MOVEMENT IN SHAREHOLDERS' INVESTMENT

	1996	1995	1996	1995
Operating revenues	679,484	593,033	Shareholders' Investment, January 1	429,136
Operating expenses	(405,883)	(356,062)	Net profit for the year	171,806
	273,601	236,971	Capital Increase	18,011
Financial net	(2,730)	(17,205)	Paid-in surplus, net of share issuance expenses	74,601
Other net	(5,934)	609	Dividends	(75,960)
Profit before income taxes	264,937	220,375	Shareholders' Investment, December 31	617,596
Income taxes	(93,131)	(81,610)		429,138
Net profit	171,806	138,765		

Note: OTE prepares and publishes financial statements in accordance with both Greek Statutory requirements and international Accounting Standards (IAS). The major differences between Statutory and IAS financial statements relate to the accounting of (a) deferred staff retirement and other employee benefits, (b) subsidies for fixed asset acquisitions, (c) compulsory revaluation of fixed assets and (d) deferred income taxes. The above financial statements have been audited by independent public accountants, whose report thereon includes an exception, as the development of OTE's fixed asset register for telecommunication equipment and installations has not yet been completed. The finalisation of the aforementioned register is in its final stages.

The Chairman of the Board of Directors
D. Papoulias

The Managing Director
P. Lambrou

The Director General Finance
Ch. Kazantzis

The Director of Financial Services
J. Kartsonas

HELLENIC TELECOMMUNICATIONS ORGANISATION SA THE SHAREHOLDERS OF THE HELLENIC TELECOMMUNICATIONS ORGANISATION S.A.

(REGISTRATION NUMBER 347/06/B/86/10) ARE HEREBY INVITED TO THE
45TH ORDINARY GENERAL ASSEMBLY (FISCAL YEAR 1/1/1996-31/12/1996)

Pursuant to the Law and the Company's Articles of Association Charter and following Resolution no 2507 of the Board of Directors, taken on 7/5/1997, the Shareholders of the Hellenic Telecommunications Organisation S.A. are hereby invited to the 45th Ordinary General Assembly, to be held on Thursday, 29/5/1997, at 12.00 hours, at Holiday Inn Hotel, 50 Michalacopoulou Street, Athens) to discuss and debate upon the following:

1. Presentation of the Management Report drafted by the Managing Director and Audit Reports compiled by the Chartered Auditors and the Auditor of international repute, in respect to the annual financial statements of the fiscal year 1996 financial statements including the financial statements compiled in accordance with the International Accounting Standards.
2. Approval of financial statements and reports for the fiscal year 1996.
3. Approval of profit allocation.
4. Acquittal of the Board of Directors and Auditors from any compensation liability for the fiscal year 1996, pursuant to Codified Law 2190/1920.
5. Approval of remuneration paid to the members of the Board of Directors and determination of their remuneration.
6. Approval of remuneration paid to the Chairman of the Board of Directors and the Managing Director and determination of their remuneration.
7. Appointments of Chartered Auditors (two principal and two deputy auditors) and one auditor of international repute for the fiscal year 1997, pursuant to the provisions of Law 2257/94 and determination of their fee.
8. Miscellaneous announcements.

In order to participate in person or by proxy, in the said General Assembly, Shareholders shall, in conformance with the Law and the Company's Article of Association, deposit their share certificates with any Bank in Greece or abroad; the Consignations and Loans Fund or OTE's Treasury (99 Kifissias Ave. Maroussi), at least five (5) full days before the appointed date for the General Assembly namely by 29/5/1997. By the same deadline, Shareholders must have also deposited the Share Depositary Receipts as well as the proxy forms with OTE's Share Registrations Office, at 15 Stadiou Street, Athens.

By authorisation of the Board of Directors

D. Papoulias

Chairman

Athens, 7-5-1997

NEWS: WORLD TRADE

'Mayday' call over bulk carrier safety

Hundreds of 'forgotten seafarers' have died, but there is no consensus on how to reduce risks

Bulk cargo ships which carry ore, coal and grain around the world sink quickly if they take in water. Because they carry such heavy loads, they can go down in seconds - often before the crew can even send out a "mayday" distress call.

The crews lost this way from dry bulk carriers - 561 seafarers in the past 5½ years - tend to be the "forgotten seafarers" of merchant shipping, working under little-known flags and dying between distant and exotic ports.

But, though their crews may be invisible to most people, the world fleet of 4,600 dry bulkers are the workhorses of the maritime world. And maritime safety experts are trying to reduce their alarmingly high losses, which are worse than in any other category of shipping.

The industry is trying to reach some agreement ahead of a meeting in London this month of the maritime safety committee of the International Maritime Organisation (IMO), the United Nations shipping agency. The eight-day meeting starts on May 28, but the portents are not good.

"These ships tend to fly

strange flags, have foreign crews and operate far away between ports and across seas whose names mean nothing to the average person," says Mr William O'Neill, IMO general secretary. "Why should we expect that person to care when one of them disappears?"

The problem has puzzled the international shipping community for the past decade. Rapid increases in the size of these vessels has raised questions about their design, while rough treatment when they are being loaded and unloaded in port places heavy strains on their steel frames.

But, partly because of the lack of public pressure for safety improvements, finding a solution has been tricky - creating friction between regulators, shipowners and technical experts.

If this month's maritime safety committee meeting can reach agreement, it will make recommendations to the IMO's full assembly in November.

But there is likely to be hard bargaining before then. Opposition from the Greek government, representing the world's largest shipowning community, and others

prevented agreement being reached last year. And even countries which are broadly in favour, such as Japan, are continuing to argue over technical issues.

Intercargo, the International Association of Dry Cargo Shipowners, has been cautious about proposals for change, pointing out the need for measures which are both practical and commercially acceptable.

Temper has been roused by what some in the industry regard as precipitate action by the classification societies - such organisations as Lloyd's Register - whose experts regularly survey vessels for their seafarers.

The International Association of Classification Societies, which groups the 13 largest, unveiled proposals in December to strengthen the bulkhead or partition dividing the first and second holds on dry bulk carriers.

The association's research had found that if seawater penetrated the first hold, the bulkhead could collapse and the vessel could founder very quickly.

This annoyed the shipowners, who claimed they were not consulted and complained that the association

had failed to produce any costings for its plans. Some feared the costs could run into millions of dollars for each ship. The societies have since calculated the cost should be between \$75,000 and \$200,000 per vessel.

"What really got the industry cross was that we

inspecting dry bulk carriers, known as the enhanced survey programme, in 1993. Until February this appeared to be working because no ship which had undergone such a survey had been lost.

But earlier this year disaster struck. Within a few days of each other two bulk carriers, the Leros Strength and Albion Two, both of which had undergone enhanced surveys, went down with the loss of 45 lives. This has strengthened the case for structural improvements to dry bulkers.

Although the cost per vessel may not appear large, shipowners are reluctant to spend on a sector where freight rates are under pressure. Intercargo had been forecasting a slight improvement this year but rates have fallen by a fifth over the past two months and expectations for the year are now more restrained.

How the shipping industry resolves the problems of bulkier losses will be a measure not only of its approach to the well-being of employees but also of its collective ability to negotiate and implement safety improvements.

Charles Batchelor

Source: International Association of Classification Societies

Ships lost Lives lost

1991 1992 1993 1994 1995 1996 1997 To May

Source: International Association of Classification Societies

Those at peril on the sea: dry bulk carriers

Ships lost Lives lost

1991 1992 1993 1994 1995 1996 1997 To May

Source: International Association of Classification Societies

Vietnam in \$3.5bn plan for telecoms

By Jeremy Grant in Hanoi

Vietnam needs investment of \$3.5bn to develop its telecoms infrastructure and says it is willing to share revenue with foreign companies to help finance the ambitious programme.

Mr Dang Dinh Lam, director general of state-owned Vietnam Post & Telecommunications (VNPT), said about 60 per cent of the funds needed would come from "international resources," primarily foreign investment, foreign bank loans and the issue of a bond on the international capital market.

However, bankers and economists say Hanoi will be hard pressed to meet its targets, given scarce local funds and the reluctance of foreign banks to lend large sums to VNPT until it makes its balance sheet public.

Nevertheless, Vietnam has emerged as one of the most promising telecoms markets in south-east Asia, attracting scores of operators and equipment suppliers.

Preparations were also being made for the launch of Vietnam's first satellite, a \$100m project in which US companies Hughes and Loral Space Systems, Matra Space and Alcatel of France and Japan's NEC are interested.

VNPT has so far relied largely on supplier credits to finance expansion, resulting in the acquisition of many types of often incompatible equipment. Mr Lam said VNPT planned to clamp down on such haphazard sourcing. That would draw VNPT away from supplier credits and create emphasis on foreign bank financing.

However, bankers say VNPT must disclose financial information before any significant sums are granted. A culture of secrecy pervades all state-owned enterprises in Vietnam.

"People would be prepared to lend them figures of up to \$25m, but when it's \$50m or more, that becomes a problem," said one foreign telecoms company.

Foreign companies are also keen to see how VNPT plans to tackle market opening issues once Vietnam joins the World Trade Organisation.

WORLD TRADE NEWS DIGEST

Tax hits car sales in Japan

A rise in Japan's consumption tax hit sales of imported cars in April, the first decline for four months, the Japan Automobile Importers' Association (JAI) said.

Sales of imported cars fell 38 per cent in April, following a sharp increase in March before the anticipated tax rise from 3 per cent to 5 per cent. Sales of domestically produced vehicles fell for the same reason, but the decline was far less steep at 13 per cent. The JAI said imported cars suffered more because of their higher prices.

April also saw the first decline in foreign car imports, excluding those made by Japanese transplants, since 1993. Overall vehicle imports from the US declined 47 per cent while those from Germany fell 29 per cent.

The JAI is forecasting a rise in vehicle imports of just under 5 per cent in the full year. However, fierce competition between Japanese carmakers, price reductions, a surge in the production of recreational models and the weaker yen are fuelling concerns that imported cars could suffer a decline in sales for the full year.

Michito Nakamoto, Tokyo

UK backing for China bridge

Britain's Export Credits Guarantee Department (ECGD), its export credit agency, said yesterday it would back a contract won by Kvaerner Cleveland Bridge to build a bridge over the Yangtze river in China. The Jiangyin Suspension Bridge, near Nanjing in Jiangsu Province, will be China's longest bridge and the fourth longest in the world.

The ECGD will guarantee a loan of \$29.3m to China Construction Bank to finance the project. The loan is being arranged by BZW, Barclays Bank's investment banking arm, along with the Bank of China, Société Générale, and the Standard Chartered Bank.

Britain's Overseas Development Administration is also making a grant to support project management, training, environmental and social studies, and monitoring. The project involves designing and erecting the superstructure for a six-lane steel suspension bridge with a span of 1,385 metres.

Foreign Staff, London

Balfour wins power line deal

Balfour Beatty, the construction arm of the BICC group, said yesterday it had won a \$75m (\$121m) contract with the Indonesian electricity utility PLN to design and install overhead transmission lines. The 400km-long lines will be built in two sections and will run from a power station under construction at Patior to Kediri and Klaten.

The work will start soon and is scheduled to finish in 22 months. The World Bank will fund the contract. Balfour Beatty Sekti, a Jakarta-based joint venture between Balfour Beatty and a local contractor, will take charge of the construction and administration. Balfour Kipatrik, a subsidiary of Balfour Beatty, will manage the project and provide technical support.

Balfour Beatty said the venture reflected a continuing strategy to win non-UK contracts. Michael Peel, London

Thais to buy Indonesian gas

Thailand yesterday agreed in principle to buy natural gas from Indonesia's Natuna project and to acquire an 11.15 per cent stake in the project, Mr Korn Daibara, the industry minister, said. Thailand would buy gas from 2005, taking 500m cubic feet per day in the first two years and later increasing its volume to 1bn cubic feet per day. The minister said the gas price had to be negotiated further but Thailand had made it clear that it would buy at platform prices.

Reuter, Bangkok

Eximbank and Opic face survival test in US

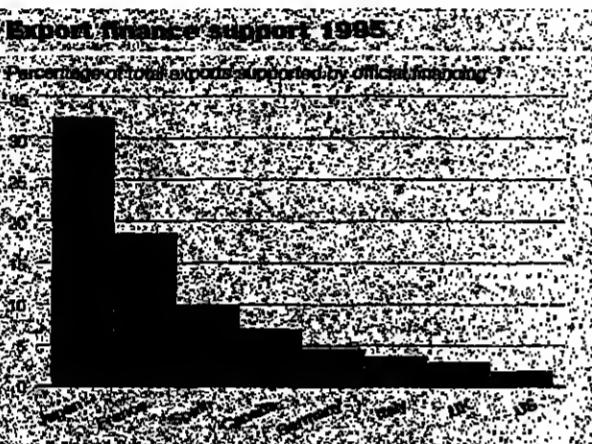
By Nancy Durne

In Washington

The US Export-Import Bank, which finances foreign sales, and the Overseas Private Investment Corporation (Opic), which provides investment insurance and guarantees, today face an important hurdle in their battle for survival.

A House of Representatives banking subcommittee is to draw up legislation, proposed by the Clinton administration, to re-authorise Eximbank for four more years and Opic for three.

The chances of the two institutions winning reauthorisation are improving following efforts by US business leaders which have "produced a substantial



change in opinion" according to a leader of the business lobby.

"Our biggest problem has

been not the opposition but lack of information," said Mr Edmund Rice, executive director of the Coalition for

federal programmes accused

of providing "welfare" - unnecessary government subsidies that distort investment decisions - for big corporations.

However, two recent reports have helped turn the tide in favour of retaining the agency and Eximbank. One report, released by the Economic Strategy Institute, a Washington-based think tank, disputed the notion that Eximbank duplicates private sector activities at taxpayers' expense.

Eximbank's primary functions are "to neutralise aggressive, foreign, export-credit subsidies and to furnish prudent export financing when private funds are not available," it says. NAM report said.

Removing the agency from

the US "trade arsenal" might save \$800m in the short-term. But it could cost the US government \$24m a year, through the loss of tax revenue generated by Eximbank's financed sales.

Another report, released yesterday by the National Association of Manufacturers (NAM), said the US provided the least official export credit of any industrialised country. Japan provides 10 times more support; France six times more.

"Pricing for investment insurance offered by Opic often ranges between two to four times as much as that being offered by similar agencies in Japan, Germany, France and Britain," the NAM report said.

Targeting the little man in Kazakhstan

By Charles Clover in Almaty

Last year, Ablai Khan Samatdin, a fruit juice merchant in Kazakhstan, was finding life as a small businessman very hard. For the past year his company, Parast-Samex, had been charged exorbitant fees by the local state-owned processing factory to turn imported concentrate into juice. Mr Samatdin wanted to set up his own factory, but lacked the finance and expertise to do so.

Then last July, along came Mr Gerald Kelly, a volunteer retired business executive, with a firm handshake, a commitment to the small businessman and an unusually precise knowledge of food processing machinery.

Mr Kelly came to Kazakhstan under the umbrella of the International Executive Service Corps, an organisation funded by the US Agency for International Development (USAID), which sends volunteer retired executives to developing countries to spread the gospel of western business practices.

Mr Kelly's arrival resulted from a shift in thinking by development economists throughout the world towards SMEs, or small and medium enterprises. As the tide turned in favour of these enterprises, central Asia became a magnet for hundreds of millions of dollars designated for companies like Parast-Samex.

The Asian Development Bank announced a \$100m programme last year in Kazakhstan, the European Bank for Reconstruction and Development in February granted a \$120m facility to Uzbekistan for SME lending. In addition, USAID also funds several projects with the same goal, such as the Central-Asian American Enterprise Fund which has investments in 76 businesses in Central Asia.

"Small business creates GNP, but it also creates hope, jobs, and the confidence to build democracy," said Mr Kelly who spent most of his career in the far east as an executive for Beatrice Foods.

The small and medium enterprise sector is completely missing in Central Asia as well as the rest of the CIS," said Mr Charles Coe of the ADE. He stressed the importance of the sector because in a typical western country, half the GDP is generated by SMEs, which also form the basis of another western phenomenon: a middle class.

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securitization programmes with maturities 5-7 years. The Bank that was selected as the "Best Bank of Turkey" by Euromoney for 2 consecutive years. Then again, if you think your correspondent in Turkey should also have local strength, who could be a better choice than a bank that handles 9.0% of Turkey's exports? A bank that handles 4.2% of Turkey imports. A bank whose foreign currency transactions totaled \$16.5 billion in 1996. A correspondent bank with global standards and local power.

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m scheme
s course

By Robert Peston,
Political Editor

The new UK government is to rush an emergency education bill through the House of Commons to prevent private schools offering places under the assisted places scheme which is being phased out.

Next week's Queen's Speech, which marks the formal opening of parliament, is also expected to contain plans for immediate reform of the private finance initiative to limit its scope in the National Health Service.

The cabinet meets formally today to plan the government's

first 18 months of legislation. There will be at least two education bills, a crime bill, legislation paving the way for a national minimum wage, a bill to set up an independent foods standards agency and a raft of constitutional legislation.

However the government's hopes of securing speedy passage of bills to set up devolved parliaments in Scotland and Wales was dealt a blow when Ms Betty Boothroyd, the Speaker, said she felt these measures should be debated on the floor of the Commons.

When preparing the legislation in opposition, Labour had hoped much of this constitutional agenda

could be discussed in committee so that there would be time to debate other more popular legislation on the floor of the House.

Parliament assembled yesterday for the first time since the general election, to re-elect Ms Boothroyd as speaker.

In a mid-morning meeting of the parliamentary Labour party - open for the first time since the general election, to re-elect Ms Boothroyd as speaker.

"Remember, as you speak, that you owe something to those

thousands and millions of Labour supporters that put you here."

He urged them to "remember that you are not here to enjoy the trappings of power but to do a job and to uphold the highest standards in public life".

In spite of his calls for unity, a quartet of hardline leftwing MPs - Mr Tony Blair, the prime minister, Mr Dennis Skinner, Mr Bill Michie, Mr Dennis Canavan and Mr Ken Livingstone - immediately attacked the government's decision to legislate to transfer control over the setting of interest rates to the Bank of England.

Mr Blair demonstrated his determination to carry out radical

changes to the social security system by giving Mr Frank Field - the number two minister in the social security department - the formal title of minister of state for welfare reform.

Mr Field's specific duties include long-term planning and "a fundamental expenditure review" with an overview of work incentives, poverty and disability benefits.

Mr Field and Ms Harriet Harman, the social security secretary, joined the first, rushed, meeting of the cabinet committee set up to implement Labour's welfare-to-work programme.

UK NEWS DIGEST

Factory output drops in March

Manufacturing output in the UK dropped unexpectedly in March, confirming that the strength of sterling is eating away at the recovery in industry. The City of London reacted positively to the figures, seen as slightly lessening the chances of another interest rate rise in the short term. Official data showed yesterday that overall industrial production compared to February fell by 0.1 per cent. Manufacturing output - which excludes mining and energy production - also dipped by 0.1 per cent. Most City forecasters had predicted increases in both figures of between 0.2 per cent and 0.5 per cent. Economists said the weakness in industry gave a clue as to why Mr Gordon Brown, the chancellor of the exchequer, raised rates by only 0.25 of a percentage point on Tuesday. The figures backed Mr Brown's reference to the "disappointing levels of manufacturing activity" after he announced the rate rise.

March's downturn also caused the annual rate of growth in industrial activity to slow. Industrial output in the 12 months to March increased by 0.5 per cent, compared to a 1.3 per cent gain in the year to February. Annual factory output growth slowed to 1.6 per cent, compared to 1.7 per cent previously. "These figures serve as a timely reminder that industry needs more rises in interest rates - and the further rise in the pound they could prompt - like a hole in the head," said Mr Jonathan Loynes, UK economist at HSBC bank. Mr Andrew Cates, economist at UBS, said the fall in output showed the strong pound is "playing a powerful role in restraining demand-led inflationary pressures". Richard Adams

Race hots up to lead ousted party

By James Blitz,
Political Correspondent

Mr William Hague, the youngest member of the last Conservative cabinet, yesterday waded into the battle for party's leadership, pledging root-and-branch reform of organisation and tactics.

Defying taunts from some MPs that he had "dithered" before deciding to stand, the 36-year-old MP promised "a fresh start" for the party and a new approach to campaigning.

Announcing his decision to stand, in a restaurant near the House of Commons, Mr Hague admitted that the Conservatives had much to learn from the way Mr Tony Blair, the prime minister, fought the election.

"New Labour may have learnt from us in their policies. We have a great deal to learn from them in communicating through the modern media," he said.

Mr Hague said: "I am not planning to do a Peter Mandelson [who master-minded Labour's campaign] but I am planning to modernise our approach to communicating with the country."

Mr Hague, a rightwing politician with strongly Eurosceptic views, was repeatedly interrogated over why he had agreed this week to be the junior running mate to Mr Michael Howard, the former home secretary - only to back out at the last minute.

Mr Hague said if there had been any "misunderstanding or bed in the mouth" from discussions with Mr Howard, then he was "happy to take the blame". Asked whether the move illustrated his inexperience, he said: "By my age, William Pitt [Britain's youngest prime minister] was nearly on his death bed."

The upbeat launch was in marked contrast to the performance of Mr Stephen Dorrell, the former health secretary, who also entered the fray yesterday.

While Mr Hague was able to muster nearly a dozen backers from the parliamentary party, Mr Dorrell was forced to admit that he had just two MPs supporting him - Mr David Faber and Mr Simon Burns - and one member of the European Parliament who has no vote in the contest anyway.

Mr Dorrell, who is on the left of the party, did not hold a press conference and instead launched his campaign by distributing a circular to Conservative MPs. It is understood that Mr Dorrell's campaign office has one telephone. It was noted that he could not cite Mr Peter Luff, the MP for Worcester, in the English Midlands, as a supporter - even though he is known to be a close friend.

The contest will take place once Conservative MPs have selected the executive for the party's 1922 committee, which manages the election. Sir Archibald Hamilton, a former minister, yesterday announced he would be standing as chairman.

RAIL

First test for competition issues

Two train operating companies are in dispute in the first test of competition issues on the newly privatised railway. The rail regulator, Mr John Swift, is expected to rule shortly on whether South Wales & West, owned by Prism Rail, should be allowed to launch through services from south-west to north-west England from June 1 - in competition with existing trains run by Virgin Cross Country.

The regulator has imposed tough restrictions on new services which compete with existing trains to allow the new private operators to become established. Virgin, which says the dispute over the new services pre-dates its acquisition of the Cross Country network from British Rail, the former state operator, said Prism was only launching the new trains to win a share of passenger revenue. Prism denies this. Under the revenue allocation system inherited by the private companies from BR, train operators are allocated revenues according to the number and timing of trains rather than the actual number of passengers. The dispute has already been considered by the arbitration committee of the Association of Train Operating Companies, which ruled in favour of Virgin. But Prism has appealed to the rail regulator for a final verdict.

Richard Adams

CHURCH OF ENGLAND

Report reveals assets at \$4,821

The Church of England has transformed itself from a failed investor in property to a successful investor in equities. The annual report from the church commissioners, who manage the church's investments, reveals. At the end of December net assets stood at \$2.976m (£4.831m), a figure that in cash terms is marginally above the previous peak of £2.922m in 1989. That was just before what a House of Commons committee branded as "foolish" property investments during the 1980s, which produced an £800m loss and a financial crisis for the church.

Big changes to pension arrangements, approved by parliament just before the general election, have brought liabilities back into line with assets, Mr Christopher Dews, the commissioners' finance secretary, said yesterday. The changed investment performance since 1994 came as the commissioners took advantage of the strengthening property market to dispose of £700m in property, investing in the rising equities market.

Nicholas Timmins

PENSION FUNDS

Warning over tax breaks

The National Association of Pension Funds will today warn Mr Gordon Brown, the chancellor, of the dangers of removing tax breaks enjoyed by pension funds. At the association's annual conference in northern England Ms Anne Robinson, director-general, is expected to say that the association has "deep concern" about the government's projected tax policies. She will warn that reducing or abolishing the advance corporation tax credit enjoyed by pension funds and other non-deductible recipients of dividends would be a "serious mistake".

The association is concerned that Labour's pledge not to increase income tax rates means it will have to increase other taxes. An association official said yesterday: "We are getting a lot of concern from members and we are going to go flat out to try to ensure it does not go ahead." Dividends paid to pension funds are exempt from tax because income is taxed when it is received. The association believes Mr Brown is considering reducing or abolishing the 20 per cent tax credit on dividends in his summer Budget following the 5 percentage points cut implemented in 1993.

William Lewis

NORTHERN IRELAND

New impetus urged in peace talks

Mr John Bruton, the prime minister of the Republic of Ireland, yesterday called on Labour to launch a series of confidence-building measures in Northern Ireland to kick-start the faltering peace process. Mr Bruton, who will meet Mr Tony Blair for the first time as prime minister today, highlighted the issue of IRA prisoners as a vital step in making "a new beginning".

He urged the new Labour government to show "a sensitivity to the concerns of prisoners" by transferring as many inmates as possible to prisons close to their families.

In a speech at Oxford university last night, Mr Bruton also called on Mr Blair to implement the North report on sectarian marches in the immediate future. He described the report as "one of the most important confidence-building measures in Northern Ireland" replacing "confrontation on the streets" with a "consensual approach". He said he would offer Mr Blair today the whole-hearted co-operation of the Irish government in revitalising the peace talks which resume on June 3.

Richard Wolfe

UNIT TRUSTS

Hybrid investment vehicle launch

The launch of the first UK open-ended investment company was announced yesterday by fund manager Global Asset Management after years of regulatory wrangling and delays. It is set to be the first of many. The Association of Unit Trusts and Investment Funds believes that the Oeics - a hybrid of a unit trust (equivalent to a mutual fund) and an investment company - will eventually come to dominate the £14bn (£228bn) unit trust industry. Mr Philip Warland, Autfid's director-general, believes that Oeics will attract a "considerable flow of funds from overseas investors in the coming months and years". Unlike unit trusts, Oeics are already well established in mainland Europe. But fund managers are more sceptical about how well UK Oeics will sell to overseas investors. UK Oeics will pay dividends net of UK tax, unlike offshore funds which pay income gross.

Jean Eagleham

New head of trade takes the long view

Labour's Margaret Beckett will avoid acting prematurely

The Labour party's Mrs Margaret Beckett is playing it long. The new President of the Board of Trade has inherited a deskful of decisions left waiting to be made by her Conservative predecessor, Mr Ian Lang. And the Labour manifesto has committed the Department of Trade and Industry to a large volume of complicated policy changes.

But Mrs Beckett plans to take her time. "I don't like being rushed into things," she says - a view repeated several times during an interview yesterday.

High on the list of manifesto promises is a tougher competition law, something which is generally agreed to be long overdue. The timing depends on the overall legislative programme, but Mrs Beckett is certainly keen to press ahead.

She would like to replace the current weak restraints on cartels with a stronger regime based on European Union law in Article 85 of the Treaty of Rome.

Ideally, she would like to extend this approach to abuses of market power, such as predatory pricing, using Article 86 of the Treaty of Rome as a model. But this would be rather more controversial, and she gives the impression that she might be prepared to hold back here in order to get the legislation moving.

One policy initiative where controversy will be unavoidable is the minimum wage. Why has this been made the responsibility of her department? "Because the prime minister wants issues like the minimum wage and the social chapter to be seen as industrial issues and not just industrial relations.

She suggests that over time there will probably be fewer regulators - it might



Unfazed: Margaret Beckett intends to work carefully through the papers in the in-tray

I don't care if people say I am the most boring President of the Board of Trade there has ever been'

make sense, for instance, to merge gas and electricity into a single energy regulator. But here again, there will be rapid change.

Mrs Beckett is anxious to stress two features of her new department.

One is that it has regained responsibility for policy-making on competitiveness, a role established by Mr Michael Heseltine, a former

Conservative Board of Trade president, to which she attaches importance. She says Labour has benefited greatly from its consultations with business.

One initiative will be to set up a new exporters' forum, intended to help companies get around obstacles to overseas trade.

The second point of emphasis is the department's responsibility for science and technology, which has been upgraded to have its own Minister of State.

All this seems fine but leads to the question: what is the DTI actually for?

Mrs Beckett has no doubt that it has a part to play in helping the UK achieve economic success. She wants to work in partnership with industry, without second guessing people in their

areas of competence, and to identify those areas where government is needed to make things happen.

And what about her role?

Mr Heseltine, her predecessor but one, famously claimed that he would be ready to intervene "before breakfast, lunch and dinner".

"That was a silly thing to say," says Mrs Beckett firmly. She would prefer to be judged by her actions, rather than by grand declamatory statements.

And she is not hunting for newspaper headlines. "I don't care if people say I am the most boring President of the Board of Trade there has ever been if I can contribute to the success of British business."

Richard Lambert

All sides do battle for seats of power

By George Parker

It was an emotional moment for Mr Tony Benn, the veteran Labour leftwinger, as he rose to his feet to congratulate Ms Betty Boothroyd on her re-election as Speaker of the House of Commons. "I have not spoken from the government benches since August 1981," he said.

Nothing about the post-landslide House of Commons was familiar. After 18 years of Conservative rule, Labour MPs were clearly disoriented as they headed for the government benches, and listened to Mr John Major, the former premier, addressing Mr Tony Blair as "the prime minister". There were a record 262 new members for Ms Boothroyd to identify, many of them wandering around Westminster clutching a



Bit of a squeeze: Betty Boothroyd and Labour MPs on the packed Commons benches

useful video produced by the House authorities on how to be an MP. The new House had assembled formally to re-elect Ms Boothroyd. But MPs were more concerned to

swap gossip and compare the sizes of their respective swings.

Conservatives were in a state of shock. "This is a bit like being at an RAF base in

1940 seeing how many of your friends have made it back," said one.

The main problem facing the Labour party was where to put its 419 MPs. With the

limited seating available, many were forced to sit in upper galleries or stand behind the Speaker's chair.

Another mark of the new Commons was the presence of 120 women MPs.

Meanwhile, the Liberal Democrats, whose ranks have been swelled to 46 MPs, plotted a coup to capture the opposition front bench below the gangway. They marched into the chamber at 1pm to stake their claim. Veteran

Conservatives, who had already been into the chamber to beg their places with pieces of card, were furious. But when Sir Edward Heath, the former Conservative prime minister, arrived to claim his seat below the gangway - the traditional seat of the Father of the House - the Liberal Democrats made way. "We are delighted to have him on our benches," one said.

The contest will take place once Conservative MPs have selected the executive for the party's 1922 committee, which manages the election. Sir Archibald Hamilton, a former minister, yesterday announced he would be standing as chairman.

Contenders line up for Bank interest rate team

By Richard Adams,
Economics staff

The Bank of England's credibility in fighting inflation and setting interest rates will depend on who fills the seats on its new monetary policy committee.

In his reforms of the central bank, announced on Tuesday, Mr Gordon Brown, the bank's economist and executive director responsible for monetary policy, and Mr John Plenderleith, the executive director responsible for market operations.

This will be composed of nine people, chaired by the governor and overseen by a reconstituted

court of the Bank of England. The role of the Bank's present deputy-governor, Mr Howard Davies, will be shared. One deputy-governor will be responsible for financial stability and a second for monetary policy. Both sit on the committee.

A further two members of the committee will be appointed from within the Bank of England: Mr Mervyn King, the bank's economist and executive director responsible for monetary policy, and Mr Tony Blair, the prime minister, and has been a

TECHNOLOGY

A hand-held laser pen could reduce the time needed to clean paintings, says Bill Hunter

New light on old oils



Only a short walk from the UK art gallery which houses L.S. Lowry's "matchstick" paintings, scientists are designing a revolutionary laser that could shake up the debate in the art world on the cleaning and restoration of old paintings.

The idea is eight years away from the popular image of lasers as Star Wars weaponry. The team at Salford University in northern England believes that by the early years of the next decade, once the research and design is complete, the technique will offer an alternative to the swabs, scalpels and solvents used to clean oil paintings.

Operating at the click of a mouse, the computer-controlled laser machine will clean paintings using ultra-violet light to scan the canvas. The process will also remove old varnish only a

few microns thick, along with the dust and debris of centuries. The project is led by Colin Whitehead and Allan Boardman, professors at the university, assisted by a steering committee with representatives from the Tate Gallery, the Courtauld Institute of Art, North West Museums Service at Blackburn, north-west England, and the National Museums and Galleries on Merseyside.

The target date for building the first prototype is 14 months from now. Whitehead, who holds the BNFL chair at the university, expects to see by then what he describes as a hand-held laser pen ready to use on oil paintings.

The first laser prototype, which was Whitehead's idea, will remove the varnish layer covering an area half a centimetre square without damaging the art work underneath. The operator will work across the canvas to complete the cleaning operation.

The low-temperature laser beam works by disturbing the



molecules in the varnish, turning them into a vapour and sucking the debris into a nozzle on the pen in one operation.

The process could be carried out in a few hours, compared with the weeks or months needed for existing methods. Whitehead and Boardman, head of the physics department, believe the technique will not only clean the canvas but will restore the pigmentation of the oils

to their original condition. Whitehead, who convinced BNFL that the project deserved a £120,000 grant over two years, compares the process to medical corneal sculpting. "If people are prepared to trust their eyes to laser treatment, as I have done, we hope they will be equally happy to allow the same techniques to be used on their valuable paintings," he says.

"Before then we have to prove

the system over and over again to the point where we are able to demonstrate that it is totally safe and much better than the old methods." Or, as Boardman puts it: "We do not intend to go down in history as the people who zap-ped the Mona Lisa."

Once they have reached the stage when they can confidently demonstrate that the system is completely safe and user-friendly, the commercial implications could be significant.

In the next few months one of the steering committee experts will visit the auction rooms to bid for a faded old painting.

The unknown work, probably by a long-forgotten artist, might become as famous as a Monet, Matisse or Titian when it is used as the test bed for the process.

One of the experts watching the work with keen interest is Stephen Hackney, head of conservation science at the Tate. Laser cleaning, he says, offers the possibility of precise control within tolerances much less than the thickness of a varnish layer. But the process has some limitations.

"Although the beam is very accurately controllable it does not, as far as we know, help the operator to discriminate between the layers," says Hackney. "The operator must know with greater accuracy how far the cleaning action has penetrated towards the original surface of painting."

More work needs to be done, he says, to assess the usefulness and drawbacks of laser systems in conservation before they can be used on important works of art.

The first article in this series on lasers appeared on April 24



Sudden impact: aircraft could be protected by the material

Explosions under control

Explosions can wreak havoc, but often the fastest flying debris and shrapnel cause as much damage as the blast itself. A new material using metal strands that stretch like elastic bands could offer better protection.

Materials now used as hard armour can resist hits from objects such as lead bullets that mushroom out on impact, but are vulnerable to sharp projectiles which cut or perforate.

The new perforation-resistant material, developed by the Centre for Intelligent Materials at Virginia Tech in the US, helps prevent puncturing. It is made from a special metal alloy stretched through a polymer composite material such as glass fibre. The nickel-titanium alloy,

known as nitinol and originally developed by the US Naval Ordnance Laboratory, has an unusual property - shape memory. When it is deformed, the atomic structure of the metal transforms into a new configuration.

But the new form is unstable and quickly reverts to the original structure, restoring the alloy's elastic properties.

Shape memory metals are used in medicine and dentistry, but their use as protection against explosions is new. Nitinol's ability to stretch by up to 10 per cent, even when subject to a high speed hit, means it bends rather than tears and so is very tough. Adding nitinol to the polymer greatly improves the cutting and perforation resistance to

sharp projectiles," says Jeffrey Paine, who developed the material with Craig Rogers at the centre.

"Because of its memory effect, the nitinol can also help prevent the polymer matrix composite fragmenting." Their tests show that nitinol can reinforce composites for impacts up to 800mph. Aircraft could be safe-guarded from runway debris, bird strikes and hold explosions, and cars could gain extra protection in crashes. The centre is working on combining threads of nitinol with its better-known relative Kevlar, the Du Pont fibre used in bullet-proof vests, in the hope of further improving personal body armour.

Damian Carrington

A LANDMINE DOESN'T CARE ABOUT ITS VICTIM. DO YOU?



This week Diana, Princess of Wales, is visiting Angola to meet victims of landmines and to discover how the Red Cross is helping and supporting victims and their families.

But the problem is not unique to Angola. All over the world landmines are indiscriminately killing and maiming innocent men, women and children.

Landmines must be stopped. In the meantime the Red Cross is helping to care for the victims, providing life-saving surgical and medical aid. We also provide false limbs for those injured in landmine blasts, as well as long-term rehabilitation and skills training to help them support themselves and their families.

This is where you come in. If you care, please give as much as you can to The British Red Cross Victims of Landmines Appeal. Just £25 could help an amputee to walk again. Please return the coupon with your donation or call 0345 315 315 now.

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Cinema/Nigel Andrews

Mortal coils

Have you noticed how often the word "fear" crops up in criticism? "As bad as one's worst fears"; "Much better than one might have feared"; "Not, we fear, one of the great films"; and so on. Possibly critics use the word for a surrogate or make-believe frisson, since theirs is a largely fear-free occupation.

There is, though, one area of anxiety, if not of actual terror: the "What On Earth Is There To

KOLYA
Jan Sverak

ANACONDA
Luis Llosa

GHOSTS FROM THE PAST
Rob Reiner

MOLL FLANDERS
Pen Densham

Write About" week. Every film is either bad or baty (*Anaconda*, *Ghosts From The Past*, *Moll Flanders*), except for the little coterie-pleaser from Middle Europe (*Kolya*) that has won that erratic, seldom auspicious award, the Best Foreign Film Oscar.

The critic thinks he should lead with *Kolya*. But then he fears that his newspaper will fail to the floor at a million breakfast tables; for the average marmalade-eater would surely prefer to read about *Anaconda* – I would – even though this snake drama that has stormed America, out-running everything in sight, is of an almost incandescent silliness. It was made for a pittance and looks as if it cost less.

The critic finally decides to

write about both films together since both have the same plot dynamic. In *Kolya* a human being (Zdenek Sverak) and in *Anaconda* several human beings (led by Jon Voight as a missionary turned reptile-hunter) are thrown into situations foreign to their experience, where they have their lives and values over-turned.

In *Anaconda* they have their lives ended, or most of them do. Here a forty-foot snake romps about the Amazon to the distress of Ice Cube, Jennifer Lopez and Jonathan Hyde, members of a documentary movie team being taken upstream for his own dark purposes by Mr Voight. His villainous personality is indicated by a fixed Fu Manchu-like sneer and Peter Lorre vocalisations.

The snake, spiritedly brought

to life by modelwork and computer graphics, performs a devil-ex-machina role virtually identical to that of the title to (Andrej Chalimon) in Jan Sverak's *Kolya*. He is a boy left to the grizzled fiftyish Louks (played by the writer-director's father Zdenek), a Prague funeral mason and part-time cellist at cremations; after little Kolya's Russia-defecting mother has fled west after her marriage of convenience to Louks, allowed her to obtain Czech papers. (The time is 1988.)

Just as the screen-annexing anaconda coils itself around its victim before rearing its head to give a last foud look at the suffocation process, so little Kolya taunts larger Louks with a new experience of love and emotional claustrophobia.

The boy's zombie-like cuteness acts as a foil to the older man's bachelor disarray and a frustration to his hitherto active sex life. Both characters charm us near to death, though the director keeps witsomeness at bay



Andrej Chalimon in the title role with Zdenek Sverak in 'Kolya', winner of the Best Foreign Film Oscar

with moments of bleak, if not black, comedy. No sooner has the boy acquired a cut-out toy theatre, for example, than he starts staging the only new-world ritual he has become familiar with: cremations. We watch the paper bodies being slid into paper ovens by this rap-eyed bequest of a paper marriage.

Back in Brazil it is climax time for the all-but-paper snake, which seems to have grown. Was it always long enough to loop down the entire length of a waterfall, from its curled eyrie on a tree branch, and scoop up Mr Hyde? This happens shortly after Hyde has thumped the objectionable Voight on the head with a golf club, pronouncing "Arsehole in one." Mr H dies, but Mr V survives to be eaten and then regurgitated by the snake, a fine scene illustrating what is allegedly a feature of anaconda behaviour.

To be honest, I would not cross a county to see either film. But both outshine the earnest, drably rechristened *Ghosts From The Past*. In America this truth-based civil rights drama was called *Ghosts Of Mississippi*, which at least had colour and specificity. (What ghosts, pray, do not come from the past?)

Rob Reiner, more at home in satire-edged comedy (*This Is Spinal Tap*, *When Harry Met Sally*), directs this flaccidly scripted Deep South reconstruction of the re-trial of white supremacist killer Byron De La Beckwith (James Woods). Beckwith, an elderly, floridly-spoken fanatic from Jackson, Mississippi, was twice acquitted of the 1963 shooting of black equal-rights campaigner Medgar Evers before proving third time unlucky in 1994.

Alec Baldwin labours through

the underwritten role of Beckwith's nemesis, assistant District Attorney Bobby DeLaughter. And although James Woods's Oscar-nominated Beckwith has some choice arias of southern dementia, his rhino-wrinkle prosthetics give him an unnerving resemblance to the mad grandpa in *Blazing Chihuahua Massacre*.

Since Beckwith declined to testify at his own trial, Reiner and screenwriter Lewis Colick bid to compensate for the loss of courtroom tension with a gent's room confrontation between Woods and Baldwin. It seems meant as the movie's big scene but is its phoniest, full of sound fury and faked eloquence. (All else apart, are defendants in American trials really allowed to jostle at the same loos, basins and hand-dryers as their accusers?)

When not foolish, *Ghosts From The Past* is plausibly right-on. It is

hard not to wince at moments such as Baldwin's response when his little daughter asks him to sing his usual bedtime song – "Maybe 'Dixie' isn't the right song," says spoonfeeding the film's liberal message for those with swallowing difficulty – or such as almost every appearance by Whoopi Goldberg. Playing Evers's widow and clutching offspring played by Evers's own real-life children, the poor actress is required to all but wear a halo. *Moll Flanders*, torpidly written and directed by Pen Densham, rounds out the week's grim toll. Robin Wright is our heroine, suffering through every woe that civilisation can offer from poverty and small pox to risibly updated 18th century dialogue. The film was "inspired by" the original novel by Daniel Defoe, who is unlikely to reciprocate the feeling.

Proms '97 announced

The 1997 BBC Prom Season, which opens at the Royal Albert Hall on July 18 with Beethoven's *Missa Solemnis* conducted by Bernard Haitink, builds on the success of last year. All the 1996 innovations are back – the Prom in Hyde Park to coincide with the Last Night down the road at the RAH; the Junior Prom; and the Monday lunchtime chamber concerts, although these will be held at the Victoria & Albert Museum, not the Royal College of Art.

The main new developments are the first ever solo recital, by the young Russian pianist Evgeny Kissin, in the Albert Hall on August 10; and a repeat of each Prom on Radio 3 at 2 pm.

The featured composer is Bartók and the weekend devoted to one composer will be Britten. The anniversaries of Schubert, Brahms and Mendelssohn will be celebrated with generous offerings of their work, in particular of their lesser performed music – for example, a Schubert comic opera and cantatas by Brahms and Mendelssohn.

Among the big events will be the first British performance of Henze's one act opera *Venus and Adonis*; a performance of Honegger's *Jean of Arc at the Stake*, directed by Deborah Warner and starring Fiona Shaw; and the first complete performance at the Proms of Gilbert & Sullivan's *The Gondoliers*.

Visiting orchestras include the Dallas Symphony, the Royal Concertgebouw and the Leipzig Gewandhaus. There will also be 30 premieres, including seven BBC commissions and, in his attempt to widen the musical horizons, Proms ambassador Nicholas Kenyon is including work by Frank Zappa and a 70th birthday celebration for Johnny Dankworth featuring Cleo Laine.

Last year the Proms managed 88 per cent capacity, and with half the seats being offered at unchanged prices, and a new quarter season Prom ticket of 20 for concerts for as little as £32 on offer, Proms '98 should be equally successful.

Antony Thorncroft

Theatre/Ian Shuttleworth

Wilde at face value

When one of the theatre's habitues remarks at the curtain call, "Well, that was very... Chichester," one knows the preceding two hours and more have not exactly broken new ground. Richard Cottrell's production of *Lady Windermere's Fan* looks opulent, sounds well, lond, and challenges no preconceptions whatever.

The tone is established by Siri O'Neal's first aside in the opening minute: she moves to the front of the theatre's deeply-thrust stage and does not so much intimate to the audience as glare at it. Throughout the play, O'Neal does her level best not to appear jejune, but fails; her near-hysteria at the beginning of Act 3, in the rooms of her extramarital suitor, Lord Darlington, even drew the occasional titter.

Cottrell directs the emotional content of Wilde's play – that morality may not be as immutable as one believes – squarely, broadly, and, for the most part, superficially; when David Rintoul, as Darlington, delivers the classic line, "I can resist everything except temptation," he accompanies it with a gesture reminiscent of Pavarotti at the climax of an aria, a moment

which encapsulates not only his over-poised, over-graceful performance, but most of the evening.

Googly Withers enjoys her portrayal of the Duchess of Berwick,

dropping to a booming baritone for her punchlines, but the most characteristic scene is Act 3's gathering of the gentlemen after a night at their club as they self-consciously swap epigrams.

Thanks to *Dynasty*, Stephenia Beacham has built a fresh career as a *femme fatale* of a certain age and her rendition of the scandalous Mrs Erdyne is no exception. Beacham delivers her lines in an affected, languid drawl, somewhere between out-dated stage performance and a bad impersonation of Katharine Hepburn. Even Hugh Durrant's stage design, with its diagonally-sashed Doric columns, overstates the matter. During one ultra-violet-light scene change, the upholstery glows luminous.

This is not a production which brings the play to life in any meaningful sense; it presents the surface of the work four-square without a hint of trying to penetrate any more deeply.

Ian Shuttleworth

Chichester Festival Theatre, until July 5 (01243-781312).

Bologna: with pianists Katia and Marielle Labèque and flutist Andrea Griminelli performs works by Mozart and Saint-Saëns; May 12

■ COLOGNE

CONCERT

Kölner Philharmonie Tel: 49-221-2040820
● Der Freischütz: by Weber. Conducted by Zubin Mehta, performed by the Staatssoper Unter den Linden. Soloists include Roman Trekel, Carola Hohn and Dorothea Röschmann; May 11, 14, 17, 19

■ FLORENCE

OPERA

Teatro Comunale Tel: 39-55-211158
● Parsifal: by Wagner. Conducted by Semyon Bychkov, performed by the Orchestra e Coro del Maggio Musicale Fiorentino. Soloists include Bernd Weikl, Andrea Silvestri and Poul Elming. Part of the 60th Maggio Musicale Fiorentino 1997; May 11

■ HAMBURG

CONCERT

Musikkeller Hamburg Tel: 49-40-346920
● London Symphony Orchestra: with conductor Sir Colin Davis and violinist Anne-Sophie Mutter

Teatro Comunale di Bologna Tel: 39-51-529901
● Orchestra da Camera di

Music, not theatre, is the holy art. Maria Callas – the most famous singer-actress of all time, who died 20 years ago this year – believed that too. She was considerably more knowledgeable about, and interested in, Furtwängler's conducting of Beethoven's symphonies than she was in Shakespeare. Alas, you would not guess that from *Master Class*, the 1995 Broadway play by Terrence McNally now reaching the West End. A sustained exercise in camp, it is in several senses a travesty of Callas and of her priorities.

Only once did Callas give master-classes, in New York in 1971, six years after her last previous public performance. She spoke seldom, as the recordings show, of emotion or motivation; instead, she attended painstakingly to such matters as metronome delivery of triplets and grace-notes, to the correct use of the chest register, and to clean entry into notes and of fluent portamento.

God, for Callas, is in the detail; and so, by the way, is drama. McNally's Callas, by contrast, talks like a martyred, solipsistic, and unimpassioned male homosexual of the draggiest kind. What matters to this diva? The all-importance of her sexual awakening with a male partner (Onassis); and how she suffered for being honest. True, Callas, from the time her voice

performs works by Beethoven and Brahms; May 12

■ LONDON

EXHIBITION

Museo Nacional Centro de Arte Reina Sofia Tel: 34-1-4675062
● Eugenio D'Ors Crítico de Arte: display tracing the developments of Spanish modern art throughout the century and the career of the Spanish art critic D'Ors. On display are works by artists including Torres García, Picasso, Dalí, Miró and Saura; to Sep 15

■ LUXEMBOURG

DANCE

Théâtre Municipal Tel: 352-470895
● La Sylvie: choreographed by Pierre Lacotte to music by Schneiders, performed by the Ballet National de Nancy et de Lorraine. May 9, 10

■ MADRID

CONCERT

Fundación Juan March Tel: 34-1-4354240
● Marta Maribona: the pianist

Theatre/Alastair Macaulay

Callas travestied

began to wane, did indeed become more and more like a female impersonator in her studied attention to *haute couture* glamour and in her affected offstage behaviour; but talking of music always brought out her most natural instincts and keenest intelligence.

McNally's Callas, however, is posey from first to last, more like the aged and bizarre Marlene Dietrich or Mae West. Her monomaniacal bitch-goddess persona is also close to the Norma Desmond of *Sunset Boulevard*. Musical detail bothers this Callas not one jot. The nearest she comes to musical coaching is to cry, during a tenor aria, "Here it comes, the big tune! Go for it!"

She is full of bitchy put-downs, manipulates her audience with the comic malice of Dame Edna Everage, and twice she enters into prolonged soliloquies which are melodramatically modelled upon the operatic mad scenes in which Callas specialised. Sex matters to her more than music; and with a camp vulgarity which would have appalled Callas, she announces "An aria without a cabaletta is like sex without an orgasm". This is the second time

I have seen McNally's play, and it is the second time its distortion of Callas has made me shake with rage.

There are, by the way, several inaccuracies. This Callas talks of interpolating a top F at the end of Act One of *Norma* (actually it was a top D), and she gasps "Great music always takes so much out of me!" after the tenor aria from Puccini's *Tosca* (as composer and opera neither of which the real Callas much admired, despite their usefulness to her career). McNally grabs at every sensationalist aspect of Callas's life-story he can, including the much-disputed story that Onassis forced Callas to have an abortion. One of the students in this play accuses her of encouraging them to ruin their voices as she had ruined hers ("You just want us to sing recklessly"); which, in this play, sounds justified – although nobody who listens to the tapes of Callas's master-classes could say she condones bad or dangerous singing in others.

Still, a play can be inaccurate and sensationalist and still be good. Not so *Master Class*. It homes in only on the queenly decadence, excess and futility of Callas's career, and, in its obvi-



Patti LuPone as Maria Callas in 'Master Class'

ous and manipulative methods, it is like a Lloyd Webber show with less (but better) music, fewer rhymes, and a lot less scenery. In London, it even has Patti LuPone, who here is asked to talk through great music (instead of singing cheap music, as in *Sunset Boulevard*). She brings the role more artistic seriousness than did its New York originator, Zoe Caldwell, and her features

occasionally bring Callas to mind. I was grateful for her until, during Act Two, her slow and hammy vibrating drone sank to the level of the play. The production, directed by Leonard Foglia, is much like the Broadway original, but a few lines have been changed. Positiveness predominates; this Callas has no falsetto.

Queen's Theatre, W1.

Tate, performed by Teatro dell'Opera di Roma. Soloists include Susan Anthony, José van Dam and James O'Neill; May 10

■ PARIS

EXHIBITION

Fondation Cartier pour l'Art Contemporain Tel: 33-1-42 18 55

● Alain Riot: exhibition of recent paintings by the French artist, whose work explores perception of light by using greys and whites predominantly in his paintings; to May 18

■ NEW YORK

EXHIBITION

MOMA - Museum of Modern Art Tel: 1-212-708-9400

● Manuel Alvarez Bravo and Twentieth-Century Mexican Photography: exhibition featuring 175 photographs selected from all phases of Alvarez Bravo's career, covering his formal experiments in the 1920s and later modernist works inspired by Surrealism; to May 18

■ ROMA

Samuel Brittan

Beyond independence

After this week's bold monetary moves, the spotlight will shift to fiscal policy and new estimates of the UK public sector balance sheet

Only a few years ago a proposal to give the Bank of England operational independence would have been dismissed as outrageously reactionary - not only by the Labour party but by many Conservatives and most middle-of-the-road economists. John Major, for instance, was reluctant to take this step because he did not believe he lacked for interest-rate decisions made by others.

Labour's new thinking on this subject has been an open secret for many months. Nevertheless the speed with which chancellor Gordon Brown has acted to make the Bank of England "operationally independent" is both surprising and welcome. The government has basically gone for the New Zealand model of a central bank left free to pursue an inflation objective laid down by the finance minister. But it has followed US and German practice by setting up a collegiate system for monetary policy decisions instead of making the governor personally responsible.

As in Germany the Bank is to be committed to supporting the government's economic policy. But in contrast to Germany growth and employment objectives are specifically mentioned - subject to the overriding priority of the inflation objective. This comes as near as practical to laying out a guideline for growth of nominal gross domestic product, without committing the Bank to specific formulas.

Are there any snags? The new monetary framework is to be embodied in an act of parliament - but what parliament does, parliament can undo. This is no idle threat in a country which lacks both the German tradition of sound money and the American tradition of the separation of powers. Anyone who really wants to entrench sound money as part of the British way of life should favour as a next

step the absorption of the Bank of England into the projected European central bank. This will be not merely "operationally independent" but fully independent and accountable under a treaty and be part of a monetary union which will be difficult to unravel.

The will however be oceans of time to chew over the implications of this week's monetary changes. The next set of decisions facing the new government - which cannot be offloaded on the Bank of England - concern fiscal policy.

A welcome innovation here has come from the independent National Institute for Economic and Social Research. Its latest review carries a "fiscal report", which is to appear half-yearly, modelled on the Bank of England's Inflation Report which exhaustively examines everything relevant to monetary policy.

The fiscal report contains an estimate of the public sector balance sheet based on the national income Blue Book. Valuations are made of tangible assets, which include everything from schools and hospitals to the government's remaining stake in the nationalised

industries. On the other side are the public sector's net financial liabilities - mostly outstanding debt.

There was a massive fall in the net worth of the public sector from just under £50bn in 1990-91 to just under £1bn in the financial year just ended. There are four reasons why this net worth has fallen. First, government debt can increase, as it did very heavily during and after the recession of the early 1990s. Second, assets may be sold to the private sector and then leased back. Third, profitable businesses may be sold off, as in privatisation. Fourth, public capital may have been allowed to decay: roads might have become potholed and buildings run down.

The public sector balance sheet cannot go on deteriorating indefinitely. If government debt accumulates, so does the interest burden. Matters are not quite so clear-cut if public sector assets run down. There is surely a difference between assets, such as the remaining government stake in the nationalised industries which generate revenue, and public buildings which usually do not.

An irresponsible new gov-

ernment, wishing to stir up hysteria, might want to turn this deterioration into a crisis. A sensible government, if it aims for two periods in office, would be very hesitant about any such claim, which would in any case be rubbish. The net assets of the public sector are decidedly not those of UK plc. Most national assets are not owned by the government - and a rundown in the proportion which are is far from being an obvious calamity. The family silver remains even if it is not held by Big Brother.

Let me try to spell this out. Suppose the last government had taken my advice and handed privatised shares "free" to all citizens (as has been done in some former communist countries). Such disposals would have led to a much bigger rundown in the public sector balance sheet than does the interest burden. Matters are not quite so clear-cut if public sector assets run down. There is surely a difference between assets, such as the remaining government stake in the nationalised industries which generate revenue, and public buildings which usually do not.

What of the future? The institute's projection shows the public sector balance sheet stabilising or even slightly improving to reach nearly 13 per cent of GDP by the end of the century. This assumes the summer Budget will raise not only £24bn per annum from the promised windfall tax over the next two years to pay for special employment projects, but also another £22bn to £28bn per annum by reducing the tax credit on dividend payments to 10 per cent.

The main reason for the balance sheet improvement, however, is that the market price of buildings is on a rising trend, relative to prices in general. This will increase the value of council houses and other public sector structures - a relative

price improvement that cannot go on for ever.

The institute's ultimate condition for stabilising the public sector balance sheet is a zero current budget deficit. In its own projections this deficit comes down from 2½ per cent of GDP now to ¼ per cent in 2000-01. The institute presumably wants to make doubly sure by eliminating the deficit altogether in the new parliament - recommending further tax increases to achieve this. At this point one should say: "Hold your horses."

The public sector balance sheet cannot be the only criterion of policy, if only because it involves pretty heroic estimates. And even without the institute's suggested tax increases, the UK public sector finances face a prospect which any other European Union member would envy. The government deficit under the Maastricht definition (which is stricter than the UK public sector borrowing requirement) is expected to fall below 1 per cent of GDP by 1999 - the presumed first year of the monetary union.

The UK government's debt ratio is projected to peak in the present fiscal year and fall below 50 per cent of GDP in 2000.

To achieve this, the tax burden was expected to creep up over the coming years under the plans left by Kenneth Clarke, from 36 to 38 per cent of GDP. The windfall tax and the cutting of the dividend tax credit will add more than another ½ a percentage point.

The uncertainties inherent in all projections, together with the buoyant state of the economy, might justify tax increases which removed distortions. They would not justify fresh increases simply to raise revenue. It would be piling Pelion on Ossa to raise the tax burden further still because of a dim threat that might never materialise.

BOOK REVIEW • Robin Renwick

ANATOMY OF A MIRACLE, by Patti Waldmeir
W.W. Norton, 303pp, \$27.50

Rational explanation for African miracle

At midnight on February 1 1990, Mr F.W. De Klerk telephoned me to say that in the speech he would make at the opening of the South African parliament the next day, we would not be disappointed.

Neither we, nor the world, were disappointed. For he announced a constitutional revolution, unbanning the African National Congress and the South African Communist party, leading nine days later to the release of Nelson Mandela.

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And so is the slowing of

the progress on the goal of FTAA (an FTA of the Americas), the last of the "big" FTA initiatives still remaining on the political agenda. Even if this is largely because of the divisions among Democrats and Republicans over the issue of linkage of trade treaties with labour and environmental demands, we are grateful for dividends from unexpected sources.

In fact, this provides an opportunity for Washington, and indeed the South American governments, to re-think

Mr De Klerk did not enjoy handing over power. Yet, unlike Mr Mikhail Gorbachev in the Soviet Union, he never tried to stop halfway. Waldmeir chronicles the costs of his failure to meet his predecessor, Mr P.W. Botha, who did more than anyone to turn the South African regime into a Latin American style junta - complete with death squads. There never was any chance of Mr Mandela being released under his irascible regime. But F.W. and Mandela between them led South Africa away from the abyss.

This book is a brilliant, vivid account of this extraordinary transformation. But there is one name missing from the story - that of Ms Helen Suzman who, at the height of the apartheid era, showed millions of black South Africans that some whites were prepared to stand and fight for the justice they were denied.

Having lived also in Ghana and Zambia, Waldmeir enriches her final chapter "Now for the hard part". For the post-independence history of Africa has been grim indeed.

In many countries the liberators turned into oppressors themselves. While it was fashionable to blame the colonial past, the reality is that most of the damage has been self-inflicted, and much of it perpetrated by leaders such as Nyerere and Kaunda who were idolised for a time by many in the west.

The new government has inherited horrendously difficult socio-economic problems - including the wave of violent crime that has engulfed cities such as Johannesburg. Tolerance of opposition and press criticism will be the litmus tests of its commitment to democratic norms.

Mr Mandela is different.

For from clinging to power, he is determined to step down as president within two years. What an example to the rest of Africa.

But the great man deserves better than the uncritical adulation he generally receives. Waldmeir chronicles the costs of his failure to meet his predecessor, Mr P.W. Botha, who did more than anyone to turn the South African regime into a Latin American style junta - complete with death squads. There never was any chance of Mr Mandela being released under his irascible regime. But F.W. and Mandela between them led South Africa away from the abyss.

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grim indeed.

Mr Mandela will be succeeded by his highly competent deputy, Mr Thabo Mbeki. But he can never be replaced.

In Cape Town two weeks ago, I called again on him, Mr De Klerk and Chief Buthelezi and found them still at loggerheads with each other. If you are growing tired of politics, try reading Waldmeir's account of what the human spirit can achieve.

Sir Robin Renwick was UK ambassador to South Africa between 1987 and 1991. His account of these events, Unconventional Diplomacy, was published by Macmillan on 3 April.

Both books are available from FT Bookshop by ringing FreeCall 0800 500 625 (UK) or +44 131 324 5511 (outside the UK). Free p&p in UK

LETTERS TO THE EDITOR

Number One, Southwark Bridge, London SE1 9HL

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Opposition to proliferation of preferential trade is welcome

From Professor Jagdish Bhagwati and Professor Arvind Panagariya.

Sir, The article by Stephen Fidler and Nancy Dunne on "Slow track to Latin market" (May 5) presumes that the move to hemispheric free trade in the Americas by 2005 is obviously desirable and cites only those who share that view and towards the lack of progress towards that goal because of divisions over the renewal of fast-track authority for trade initiatives in Congress.

But this presents a one-sided view of the matter. By now, there are many serious scholars of trade, all free traders, who openly question whether such regional trade agreements, which are inherently discriminatory, are desirable in the first place. For the many among us who oppose the further proliferation of preferential trade arrangements such as free

trade agreements (FTAs), the refusal by the Asian members of Asia Pacific Economic Co-operation instead to convert the original goal of free trade only for the Americas into a co-operative regional agreement instead that (like Apec) is not an FTA, and simultaneously to pursue trade liberalisation multilaterally, on a most favoured nation basis, at the World Trade Organisation. That is the model, also of President Kennedy's celebrated but premature Alliance for Progress for South America: it pursued regionalism and objectives such as security without sacrificing non-discriminatory trade.

And so is the slowing of the progress on the goal of FTAA (an FTA of the Americas), the last of the "big" FTA initiatives still remaining on the political agenda. Even if this is largely because of the divisions among Democrats and Republicans over the issue of linkage of trade treaties with labour and environmental demands, we are grateful for dividends from unexpected sources.

In fact, this provides an opportunity for Washington, and indeed the South American governments, to re-think

Key link to future as we know it

From Mr John Rees.

Sir, As a Welshman and citizen of the UK living in the US for 25 years, I was deeply interested in last week's election, probably the last in the UK for this millennium. Knowing that there would not be much coverage of the election on network TV here, I was delighted by the fact that C-SPAN was carrying BBC election coverage live to my part of the American Sunbelt.

While my NQ (nostalgia quotient) was very high, the civility of the election and the orderly nature of the transition made proud of my British heritage. My thoughts, however, were of the future.

I can see a re-jigging of the special relationship between the UK and the US under the new prime minister, Tony Blair, and President Bill Clinton. Much can be achieved in the future. Britain's role in Europe is obviously important today in a way that was not so 25 years ago.

But the transatlantic link will always be important. Samuel Huntingdon, the political scientist, tells us that a clash of civilisations may be imminent as the English language and liberal democracy decline in a global context. As a result, the future of western civilisation as we know it will depend much on the leadership of America, which in turn depends much on its relationship with the UK as America's best link to Europe.

In the traditions of my fellow countrymen Lloyd George, Aneurin Bevan, Roy Jenkins and Neil Kinnock, I hope that both Tony Blair and President Bill Clinton will act on the most precious words ever spoken in the English language: those of Martin Luther King, *I have a dream*.

John Rees,
702 Magnolia Street,
Greensboro,
NC 27401, US

Out of balance after interest rate rise

From Professor Willem H. Buiter.

Sir, It may be possible to rationalise Tuesday's interest rate boost as a pre-emptive strike by an untested new Labour government anxious to convince sceptical financial markets that it has anti-inflationary hair on its chest. The net result, however, is that the monetary-fiscal policy mix has been further unbalanced in the direction of excessively tight money and excessively lax fiscal policy. Public spending cuts and/or tax increases now are

urgently required to achieve lower real interest rates and a more competitive real exchange rate.

Granting operational control over interest rates to the Bank of England undoubtedly boosts the government's reputation for anti-inflationary rectitude. It also represents a significant step in the process of qualifying the UK for early full participation in Esmu.

The bad news is that the prevailing interpretation of central bank independence appears to include the non-co-ordination of fiscal and

monetary policies. Unless the authorities recognise that greater central bank independence is fully consistent with the co-ordinated pursuit of an appropriate monetary-fiscal policy mix, macroeconomic performance could worsen.

Willem H. Buiter, professor of international macroeconomics, University of Cambridge, faculty of economics and politics, Austin Robinson Building, Sidgwick Avenue, Cambridge CB3 2DD, UK

Freedom must be information on Internet

From Mr David Anderson.

Sir, The draft UK freedom of information bill should include provision requiring both government and quangos to be pro-active in publishing information at designated Internet sites and not merely reactive in responding to public requests for information.

In the case of quangos, offers for tenders, grants and loans should be publicised well in advance on the Internet to give local small businesses a chance to apply. Ideally, quangos should impose the same requirements on other organisations which they fund with public money.

It is essential for the success of the new bill that it imposes full use of information technology on public bodies.

David Anderson,
Sykes Anderson,
solicitors,
54 Leman Street,
London E1 8EY, UK

MAJOR EVENTS IN THE 1997 & 1998 METALS INDUSTRY CALENDAR

The 2nd Annual Conference

World Aluminium

23 & 24 June 1997, Royal Lancaster Hotel, London

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Conference

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COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700

Thursday May 8 1997

Labour's Euro dawn

What a difference a landslide makes. A cloud of euphoric goodwill surrounded the British foreign secretary yesterday on his visit to Paris and Bonn. Suddenly, British diplomats are spared the odium of representing ministers who either cannot or will not make concessions on anything, while their new Labour masters are liberated from the fear that any friendly noise they make about Europe will be used to rob them of their election victory.

So Mr Robin Cook was able to cross the Channel bearing gifts. The detail of his negotiating position on the revision of the Maastricht treaty remains fuzzy, as a negotiating position needs to be. But the strategy is clear. Instead of threatening to block any agreement at next month's Amsterdam summit, Mr Cook expressed his determination to reach one. By stressing a general attitude of co-operation and flexibility he hopes to gain understanding from Britain's partners on those points which even for the new government are not negotiable. Foremost among these is the Schengen accord, which touches many of the same justice and home affairs issues as the EU's so far largely notional "third pillar": co-operation between national police forces, immigration and asylum policy, and the policing of the common external border. Thirteen of the EU's 15

Wrong option

The efficacy of the German and Japanese models of capitalism is everywhere being questioned. But will the introduction of stock options help resolve their respective difficulties in corporate governance? Clearly some powerful folk think so. Last year Deutsche Bank and Daimler-Benz introduced stock option schemes for their senior management. And now the Japanese parliament is removing longstanding obstacles to the use of stock options.

Part of the diagnosis is undoubtedly right. These are systems in which the shareholder has traditionally been accorded low priority. The imposition of an enduring penalty on equity ownership was sustainable while populations were young and only small parts of the two countries' economies were exposed to international trade and capital flows. But in today's more liberal global environment, it leads to economic distortions and, in Japan, to financial instability.

The ability of the banks to maintain close relations with their corporate clients and play a central role in addressing managerial failure has been weakened, thanks to shrinkage in the amount of borrowing in corporate balance sheets. That said, it is far from clear that giving US-style stock options to German and Japanese managers will improve things.

Tory blues

The decisions before the British Conservative party following its defeat last week may be even more difficult than those that confronted Labour after its trouncing in the 1983 election. Voters then emphatically rejected Labour's brand of socialism. Mr Michael Foot, the party's leader, predicted gloomily that if he lost, "the old famous socialist stream could perish in sectarian bogs and sands". But defeat also gave modernisers a clear idea of what new direction to take, even though it took 12 years and three more leaders for them to reap the rewards.

For the Tories, now starting the painful process of choosing a new leader, the lesson from last week is, curiously, less clear. They were, and remain, fatally divided on Europe. But voters showed that, even if they did have serious reservations about deeper European integration, this was far from their main preoccupation.

Now is there an unequivocal message for Conservatives on the economy. If Labour really does stick to its fiscal and monetary promises, the Tories' next leader may find it as hard to score opposition points on the economy as to secure unity on Europe.

To complicate matters further, there is the difficulty that the parliamentary party may not be a legitimate electoral colleague. Tory MPs are few in the English cities, and completely

In theory, stock options should encourage managers to identify their interests more closely with those of shareholders. Yet there is little correlation in the English-speaking economies between good managerial performance and the grant of generous stock options. Indeed, the legitimacy of the wealth creation process has been tarnished as a result of inflationary awards in the boardroom. The ever-increasing earnings differential between the shopfloor and the board has become a demoralising influence on the workforce.

Much of the strength of the German and Japanese forms of capitalism derives from a sense of solidarity and commitment in the workplace. The use of stock options need not undermine this ethos if the schemes are well designed. Yet new options plans at Deutsche Bank and Daimler-Benz are not available to all employees. The terms offer management a one-way bet. And the options can be exercised on the basis of performance measured against the return on government bonds.

It remains to be seen whether the Japanese opt for a less obviously flawed approach. But there is a risk that in their present self-critical mood, the Germans and Japanese will take aboard the less attractive features of Anglo-American capitalism instead of the best.

absent in Wales and Scotland. There must thus be serious doubt as to whether those that remain can elect a new leader who can be assured of the whole party's support. A widening of the franchise deserves consideration before the leadership election.

Five of the six candidates will oppose membership of a single European currency, perhaps in the hope that this will be the way towards unity and distinctiveness. But any new leader will find this an issue of extreme danger, beset with those ideological bogs and streams which the electorate so

reap the rewards.

Several candidates have talked of the need to learn from Labour's organisational skills. They might also note the way in which Mr Tony Blair, the new prime minister, pushed aside socialist disputes with his robust pragmatism.

For the Tories, this may be a protracted process. To start it, they need a leader who can convince demoralised MPs and activists that sovereignty is not a religious absolute, that national interest can differ from nationalism, and that doing deals with foreigners is no treason.

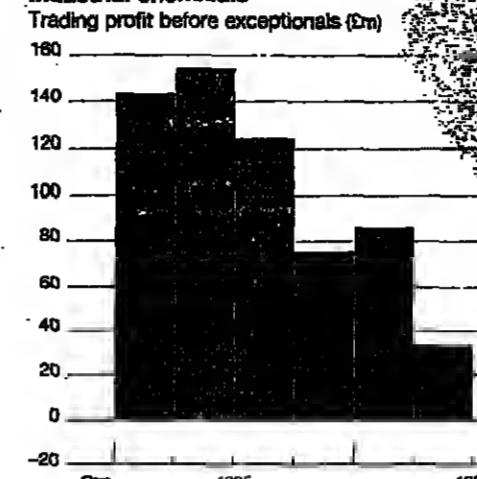
By debating the balance of advantages, they might then be able to mount a credible and perhaps even a broadly unified opposition. Otherwise, they will be in danger once again of abouting into the wind.

A cultural exchange

ICI's character will be transformed with the takeover of Unilever's speciality chemicals business, says Tony Jackson

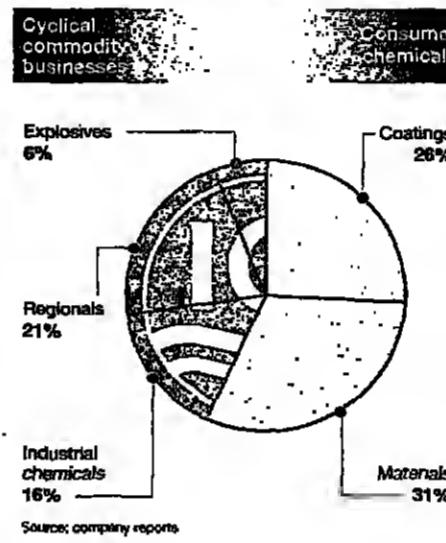
ICI: breaking free of the cycle?

Industrial chemicals
Trading profit before exceptions (£m)

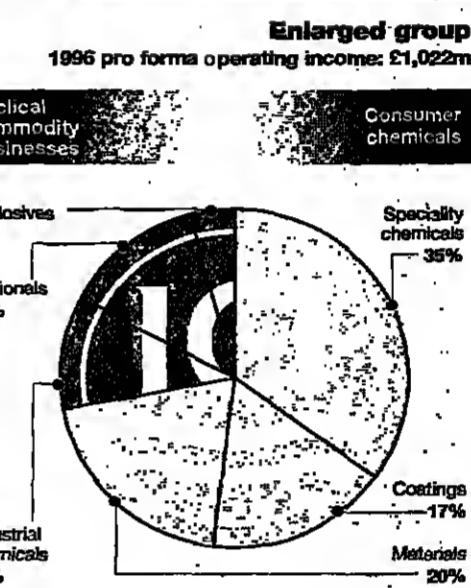


Existing portfolio

1996 operating income: £685m



Source: company reports



Enlarged group
1996 pro forma operating income: £1,022m

says he is not very keen on them. He just wants increased sales and profits every year. Compared to a cyclical business, that gives you a quite different set of behaviour patterns."

So what will be left of the ICI culture? Even its expertise in large-scale manufacturing, after all, will mostly depart with the £3bn disposal of its bulk chemicals businesses. What else will be worth retaining?

"As an outsider to the culture," Mr Miller Smith says, "I would argue the reason it deserves to survive is a gutsy determination to win when the chips are down."

"Second, the creative grain running through ICI has to do with science and technology. We mustn't lose that."

The new culture, he argues, will be an amalgam. Millbank, ICI's grand and venerable London headquarters, will lose its English character. It will receive an infusion of "tough Americans and gritty Dutch" from the Unilever businesses.

And there will be more emphasis on the customer. At Unilever's equally imposing London headquarters, the foyer is lined with displays of detergents and frozen food.

"When you come into Millbank in a year's time," Mr Miller Smith says, "it should be full of product and customers, and events to bring them together."

This is all very well. But corporate history is littered with cultural collisions that did not work. Why should this one be different?

Several reasons, says Sir Ronald. The new ICI will be a meritocracy, promoting young executives from both sides who are able to change and adapt. It will also be even-handed at the top. "Don't underestimate the power of the message in putting Kennedy on the board."

But in the end, it seems, ICI's ace in the hole is Mr Miller Smith.

"With Charles," Sir Ronald says, "it's not a question of making assumptions about what we're buying. It's a matter of knowledge."

we can add value there. It's a question of priorities."

Unilever's sales and marketing skills are correspondingly ahead.

Sir Ronald Hampel, ICI's chairman, recalls that his first job

with the company 40 years ago

was as sales control clerk, rationing

the supply of goods to cus-

tomers. "If something was the wrong shape," he says, "it was up to the customer to change us."

As for the cyclical nature of

ICI's business, outsiders have

charged that the wild swings

inherent to the business tend to

create a culture of excuses. When

profits slump, it is the fault of the cycle.

Mr Miller Smith does not wholly deny this. But he points out, Mr James Kennedy, head of the Unilever chemicals business, will join the ICI board.

"If you ask Kennedy his philosophy on budgets," he says, "he

delivered on that promise. The new ICI will be a company without a peer in Europe, says Sir Ronald. For its former rivals, stuck in cyclical commodity sectors, this is a painful truth.

Where possible, these companies have already followed ICI's first "big solution" by demergering their pharmaceuticals and chemicals businesses. Many would also like to get out of cyclical commodity chemicals, but there is hardly a queue of buyers.

The expansion by Asian chemical producers may yet stretch to buying up established European businesses. Chemical-minded oil companies might also pick up some of the weaker businesses.

But the opportunities for stepping rapidly into speciality chemicals, or some other new field of activity, are sparse. Thus, even if a sell-off of bulk chemicals were possible, acquiring a replacement business might not be.

Against this background, ICI may be one of very few large chemical companies in Europe to resent itself.

Bulk of the problem

Jenny Luesby on the reasons for yesterday's move

duction will shift to Asia."

This does not just reflect the different rate of growth in the region, he says. It is also the result of "a different attitude to finances and returns".

Asian producers are now cultivating commodity chemicals businesses in much the same way that ICI once reared its former pharmaceuticals business, now spun off as Zeneca. They are willing to sustain losses in order to gain a foothold.

The effect is devastating for the world's established producers. And ICI has not been slow to recognise this threat - doing more than most of its peers to build up production sites in these sectors now.

Likewise, says Sir Ronald, "bulk chemicals are going to continue to be made in Europe. But the balance of pro-

duction has failed to protect it. A glut of polyester used in nearly all paints and plastics. ICI is the world's second largest producer, but its profitability has been undermined by successive waves of oversupply in the sector. This prompted the group's decision in February to sell the business.

The group now plans to get out of polyester with a deal - probably an alliance with a fellow producer - little more than weeks away.

Similarly for titanium dioxide, the white pigment used in nearly all paints and plastics. ICI is

the world's second largest producer, but its profitability has been undermined by successive waves of oversupply in the sector. This prompted the group's decision in February to sell the business.

At the time it said it hoped to raise £700m by floated its subsidiary Tioxide within 18 months. Corporate financiers were sceptical. Yesterday, the group said talks had since

begun, aimed at selling the busi-

ness directly to one of its competi-

tors.

The company also appears

close to a clever exit from explosives, another of its low-margin and difficult businesses, through an asset swap. The group hopes to pass its global explosives busi-

ness to its Australian subsidiary in return for the latter's paints

business. It will then sell its

Australian subsidiary to raise

more than £1bn.

Also on the block as ICI seeks to raise £2bn over three years are the rest of its fertilisers business and its chlorine business, both sited predominantly in the UK.

At the time of its demerger from Zeneca, ICI promised it would look radically different within five years. The mood at the group's Millbank headquarters was euphoric yesterday as it

delivered on that promise.

The new ICI will be a company

without a peer in Europe, says Sir Ronald. For its former rivals,

stuck in cyclical commodity sectors, this is a painful truth.

Where possible, these

companies have already followed ICI's

first "big solution" by demerger-

ing their pharmaceuticals and

chemicals businesses. Many

would also like to get out of

cyclical commodity chemicals,

but there is hardly a queue of

buyers.

The expansion by Asian chemi-

cal producers may yet stretch to

buying up established European

businesses. Chemical-minded oil

companies might also pick up

some of the weaker businesses.

But the opportunities for step-

ping rapidly into speciality

chemicals, or some other new

field of activity, are sparse.

Thus, even if a sell-off of bulk

chemicals were possible, acquir-

ing a replacement business

might not be.

Against this background, ICI

may be one of very few large

chemical companies in Europe to

resent itself.

Financial Times

100 years ago

South African



FINANCIAL TIMES COMPANIES & MARKETS

Thursday May 8 1997

Week 19

IN BRIEF

Viacom posts \$19m net loss

Sharp declines in operating income at three of Viacom's four core divisions drove the entertainment group into a first-quarter net loss of \$16m, compared with earnings of \$22m last year. Page 18

Endesa ends partnership with BCH
Endesa, the dominant Spanish electricity group, has ended a wide-ranging industrial partnership with Banco Central Hispano, the big domestic retail bank. Page 17

CNA posts investment income fall
A significant fall in investment income forced CNA Financial, the largest US corporate insurer, to announce first quarter profits significantly below analysts' expectations. Page 18

Complex loan for Chinese metals group
Crédit Lyonnais has arranged a \$180m 10-year loan to China's state metals company – the longest-term syndicated loan extended to a Chinese corporate borrower. Page 22

Microsoft to acquire Dimension X
Microsoft announced an agreement to acquire Dimension X, a San Francisco developer of Java programs used to create interactive features for multimedia Internet Web pages. Page 18

PolyGram clinches Alan Parker deal
PolyGram, the Dutch entertainment group, has expanded its film production interests by clinching a "first-look" deal with Alan Parker, the British director of *Ezio*. Page 17

Australia's airports set for takeover
US and European airports operators are set to take over Australia's airports in the first tranche of a privatisation programme. Page 16

Airbus Industrie net profits fall
Net profits of Airbus Industrie, the European consortium, fell last year to DM107.3m (\$41.2m) from DM95.4m in 1995. Page 17

Peter Sutherland to be BP chairman
Mr Peter Sutherland, deputy chairman of British Petroleum, is to succeed Sir David Simon as non-executive chairman, following Sir David's appointment as a minister in the UK's Labour government. Page 21

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FRANKFURT (DM)		PARIS (FFM)	
Honda Zim	150 + 4.5	Vito	374.0 + 7.8
MAN	518.5 + 11.8	Peugeot	652 + 16
Polaris	178 - 4.4	Renault	525 - 15
Adidas	403.5 - 7.5	Scoprius	505 - 24
Industria	378.5 - 13.5	Volvo	880 - 25
Volksroper	178 - 20	SLC	
BMW	1094 + 19.6	Daewoo	652 + 27
Leyland DAF	375.5 + 39.4	Mercedes-Benz	805 + 25
Siemens	250 + 2	Peugeot	857 - 23
Opel	994 - 14.4	Volvo	388 - 24
DR Congo	47 - 9	Full Speed	880 - 28
Horn	394 - 35.4	Italian Foods	880 - 28
BMW	1094 + 19.6	Tata Satyug	224 - 35
London (Pounds)		HONG KONG (HK\$)	
Honda	125% + 48	Daewoo	81.1 + 0.6
Siemens	133% + 12	General Elec	82.5 + 0.7
Siemens	133% + 12	TV Broadcast	330.0 + 0.7
Siemens	133% + 12	Wing Hang Bk	333.5 + 1.8
Siemens	133% + 12	Peugeot	550 + 5
Siemens	133% + 12	Daewoo	375.5 + 1.1
Siemens	133% + 12	Industri	91.5 + 0.6
Siemens	133% + 12	JF Ind Prod	223.75 + 1.15
Siemens	133% + 12	MANHANCOOK (Based)	
Siemens	133% + 12	Industri	
Siemens	133% + 12	Europack Inv	175.5 + 1.5
Siemens	133% + 12	Interlife	550.5 + 5.5
Siemens	133% + 12	Steel Sheet	570.0 + 5.0
Siemens	133% + 12	Peugeot	41.5 + 0.5
Siemens	133% + 12	Int'l Eng	785.0 + 0.5
Siemens	133% + 12	Thi-Denmark	33.25 - 0.5

New York and Toronto prices at 12.30pm.

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FINANCIAL TIMES

COMPANIES & MARKETS

Thursday May 8 1997

**Toyota announces new Euro-car**

UK is still in the running to get 200,000 capacity plant

By John Griffiths in Brussels

Toyota is developing a completely new kind of small car for the European market which is likely to start production at a European plant in 2001, Mr Hiroshi Okuda, the company's president, said yesterday.

A decision by Japan's largest car maker on whether to go ahead will be taken in mid-1998.

A number of possible European factory sites – including a third phase of expansion at Toyota's Burnaston plant in the UK – are still under consideration.

Mr Okuda refused to indicate a preferred location to

build the car, which would be produced at an annual rate of up to 300,000 a year.

Toyota would need to spend an estimated extra \$500m with European component suppliers.

Most of the beneficiaries would be the 200 component-makers supplying the Burnaston plant in Derbyshire.

"We are well satisfied with our relationship with most of our British and European suppliers and would want them to continue," said Mr Okuda.

He was in Brussels to unveil a new version of the Corolla, a

Ford Escort-sized family car which goes into production alongside the existing Carina E model at Burnaston next year after an investment of £200m (£320m).

Mr Okuda disclosed a higher production target for Burnaston of 220,000 cars a year – more than double the present output of 100,000 Carinas after the Corolla comes on stream.

He also confirmed that the company would invest a further £50m at its engine plant on Deeside, North Wales,

increasing capacity by more than 50 per cent to 200,000 units a year.

Sites throughout western and central Europe have been examined for the new small car. Unlike the decision to locate at Burnaston, where Toyota made it clear that availability of aid was not a factor in its choice, this time the company is understood to be planning to take advantage of financial aid where it is offered, subject to other criteria being met.

Mr Okuda insisted, however,

that Toyota was not ready to start considering detailed packages of proposed aid.

At the top of the list of criteria was access to a flexible and capable labour force, able to produce high-quality vehicles.

Whether or not a country was signed up to a European single currency was "near the bottom of the criteria", he added.

This is a reference to Toyota's indications earlier this year that it might be favourably influenced by a country's membership of European Mon-

etary Union in future investment decisions. Mr Okuda stressed that the Labour party's election victory in the UK, and its less hostile approach to Europe, had produced "no major change of policy" towards possible further investment in Britain.

Despite intense pitches for the production site for the new car by a number of countries, including France, British Department of Trade officials believe the UK has not been ruled out of the running.

However, Mr Okuda said he had never heard of a £100m "sweetener" which some reports had suggested was being put forward by the UK.

Dalgety to cut dividend after profits warning

By David Blackwell

Dalgety, the UK petfood and agribusiness group, is to cut its dividend by a third after warning yesterday that second-half profits would fail to match the £43m (£57m) in the first six months.

It blamed problems caused by BSE or mad cow disease, the strength of sterling and production problems.

The group announced provisions totalling £56m, mainly to cut petfood manufacturing costs. Sterling's strength is expected to knock about £8m from this year's profits, which analysts are now expecting to be £80m-£85m.

A year ago the market had expected profits for this year, ending on June 30, to be about £130m.

The shares fell 41p to 269p, raising questions over the group's vulnerability to a takeover bid. Among international groups known to be interested in expanding their petfood business are Nestlé and Heinz.

Analysts were critical of the company's performance. "Petfood has been a complete disaster," said one. "It's not a sales problem, but a failure to get production right."

Mr Nigel Garrow has resigned as chief executive of the petfoods division, which has been plagued by production problems since the £42m purchase of Quaker's European operations two years ago.

The airline plans to pay an unchanged dividend of 50 pence.

which led to a ban on the export of UK meat products.

Mr Garrow has been replaced by Mr Hugh Donaldson, who has experience in reorganising manufacturing operations at ICI and Zeneca.

Mr Donaldson was called in as a consultant in March by Mr Richard Clothier, chief executive, and Sir Denis Henderson, the former ICI chairman last December.

Mr Clothier said the group was now two to three years behind on its plans to become the second largest European petfood producer. But the objectives were "still achievable, albeit rather late".

He said the group had underestimated the task of integrating the Quaker business. BSE had then "struck at the most inconvenient moment".

Three inefficient continental plants had been closed last year, and the group was relying on the UK for surplus capacity. But breakdowns at a major UK plant had meant shifting production to meet customer demand at a cost of £8m in the third quarter.

Among quoted food and agribusinesses, Dalgety has been hardest hit by BSE because of the impact on its two main divisions, petfoods and agricultural feeds.

The company said the final dividend will be not less than 6p, cutting the total from 22p to not less than 14.5p.

By John Redding and
Luisa Lucas in Hong Kong

China Unicom, China's state-owned telecoms operator, has taken a stake in Hong Kong's leading mobile phone operator.

Following a conference in Hong Kong, Mr Li Xiaoming, vice-president of China Unicom, said the company had made talks concerning a strategic partnership with Hong Kong Telecom and was interested in acquiring a stake. He declined to say how much he wanted to buy.

Mr Li said comments came after a sharp rise in Hong Kong Telecom's share price.

Analysts frequent reports that Cable & Wireless' controlling shareholder will reduce its stake ahead of Hong Kong Telecom's return to China in July. Hong Kong Telecom's share price has risen in recent months given its strong presence in a number of local sectors.

However, the company has yet to comment on whether it will capitalise on the Cable & Wireless deal.

It is not clear if the deal will be completed by the end of the year.

Mr Li said: "We are looking at the possibility of a strategic partnership between our two companies."

He added: "We are also considering a strategic alliance with Hong Kong Telecom."

China Unicom has been

expanding its presence in

recent months, with

new ventures in

the mobile phone

and Internet sectors.

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COMPANIES AND FINANCE: THE AMERICAS

TV only bright spot as Viacom reports loss

By Christopher Parkes
in Los Angeles

Sharp declines in operating income at three of Viacom's four core divisions drove the entertainment group into a first-quarter net loss of \$29m, compared with earnings of \$29m last year.

The television business, which includes the successful MTV music and Nickelodeon entertainment franchises, was the only sector to show progress, with operating profits up 17 per cent to \$160m from \$137m, on revenues 11 per cent higher at \$577m.

The company's stock, dented

recently by the abrupt departure of the head of the troubled Blockbuster video business, rose slightly on better-than-expected per share results: a loss of 10 cent compared with earnings of 3 cents last time and predictions of a 16 cent deficit.

However, the video and music division, which includes Viacom's troubled Blockbuster rental and retail chain, bore the scars of a turnaround strategy that is expected soon to be abandoned after its launch only a year ago.

Operating income fell 43 per cent year-on-year, from \$97m to \$56m, despite a 15 per cent rise in

revenues. The division's cash flow, defined as earnings before tax, depreciation and amortisation, slid 15 per cent.

Although the group offered no detailed breakdown of this decline, it had warned last week that Blockbuster's cash flow would be 15 to 20 per cent lower than last year.

Musical stores, also under the Blockbuster brand, posted "slightly positive" cash flow after a \$2m deficit in early 1996. Theme parks also bundled into the video and music arm, reported a "slight" loss, the company said.

Last week's warning accompa-

led the announcement of the departure of Mr Bill Fields, hired a year ago to revive Blockbuster, and named as a potential future chairman by the company's current head, Mr Sumner Redstone.

Mr Redstone said yesterday that rising revenues in all divisions demonstrated the group's underlying strength, but offered no further insights into his plans for restoring Blockbuster's fortunes.

According to reports, he intends to re-focus the business on its origins in high-profit video rentals, reversing Mr Fields's policy of increasing sales of film cassettes and other "home entertainment"

products ranging from popcorn to soft drinks.

Operating income at the entertainment division, which includes the Paramount film studios, TV programming and cinemas, fell 34 per cent to \$95m in the quarter. But underlying cash flow was up 30 per cent after excluding last year's one-time benefits at this level of film and programme licensing deals with Germany's Kirch Group.

The operating loss at the publishing division, which includes the Simon & Schuster label, widened 24 per cent to \$58m as revenues rose 2 per cent to \$399m.



Sumner Redstone: offered no insights into recovery plans

Cisco shrugs off sales fears

By Louise Kehoe
in San Francisco

Cisco Systems reported a 41 per cent jump in earnings for its third quarter, despite slowing sales growth in some international markets.

The leading manufacturer of computer networking equipment, Cisco has expanded rapidly with the spread of the Internet and corporate networks. Investors had been nervous, however, about a possible slowdown in the sector.

Cisco, however, produced results that were in line with Wall Street's expectations.

Net sales for the quarter were \$1.6bn, compared with \$1.1bn in the same period last year.

Net income, excluding special gains, was \$358m, or 52 cents a share, up from \$245.6m or 37 cents a share in the third quarter of fiscal 1996.

Cisco recorded a pre-tax gain of \$32.3m from the sale of a stock investment. After taxes this added 8 cents a share, to bring total net income for the latest quarter to 56 cents a share.

Mr John Chambers, chief executive, said that weak economic conditions in Japan, Germany and France had put a damper on sales growth during the quarter.

However, weakness in these markets may have bottomed, he added, adding that sales were "solid" in all geographies during April.

Sales of routers, Cisco's flagship products which direct data traffic on the Internet, also softened.

This was attributed to the imminent introduction of a new generation of faster routers which are expected to ship within the next six months.

Mr Chambers remained confident, however, that the networking equipment market would continue to grow at 30 to 50 per cent a year. Cisco's goal is to grow at or above this pace.

The company's gross margin was flat at 35.3 per cent of revenues. Cisco has said in the past that gross margins could decline in coming months.

Cisco's net sales for the first nine months of fiscal 1997 were \$4.7bn, an increase of 67 per cent over \$2.8bn last year.

Pro forma net income, excluding special gains and charges was \$1.0bn, or \$1.50 a share, versus \$696.8m or 96 cents a share during the first nine months of fiscal 1996.

Since January, shares of Cisco have fallen sharply from a 12-month high of 775/8 amid concerns about a possible slowdown.

Yesterday, however, Cisco's stock picked up 8% to trade at \$58 in mid-session.

Microsoft acquires Java know-how

By Louise Kehoe

Microsoft yesterday announced an agreement to acquire Dimension X, a San Francisco developer of programmes using the Java language which creates interactive features for multimedia Internet Web pages.

The acquisition signals a shift by Microsoft to embrace the Java programming language more wholeheartedly, industry analysts said. Until now, Microsoft has appeared less than enthusiastic about Java, which was developed by Sun Microsystems.

Java enables the development of "cross-platform" software which can run on any type of computer, it is being widely used to create software for the Internet.

Terms of the deal were not disclosed, but Microsoft is believed to be paying less than \$60m for the software developer, which has 40 employees.

Dimension X was the first of many Java start-up companies formed over the past two years to take advantage of the new language.

The acquisition is the latest in a series by Microsoft, which last month acquired WebTV, a company that has developed technology to deliver the Internet to TV sets, for \$425m, mostly in stock.

With a cash hoard of more than \$9bn, Microsoft is becoming increasingly acquisitive. Over the past 3½ years, the company has invested about \$2bn in acquiring smaller companies. Most of these investments have occurred over the past 12 months, Mr Greg Maffei, Microsoft's treasurer and vice-president of corporate development, noted during a presentation to venture capitalists earlier this week.

However, Mr Maffei said Microsoft was cautious about placing too much emphasis on acquisitions. "Integrating technologies is hard. That's why we don't do a lot of acquisitions," he said.

US pulp and paper industry turns a page

Mergers and appointments suggest that consolidation is under way at last, says John Authers

Consolidation may at last be imminent for the US pulp and paper industry.

Stocks in both Fort Howard and James River rallied impressively in New York on Monday, when the companies announced they were merging in a \$3.6bn deal.

The acquisition converted two medium-sized players into the second-largest manufacturer of tissue paper in the US.

More impressively, virtually all the leading paper companies gained on the news, as dealers assumed that broader consolidation for the industry was at last under way.

Now there were potential targets for the only companies to gain.

Larger players such as International Paper and Georgia-Pacific – both more likely to be acquirers – also gained more than 4 per cent on the news.

Wall Street was excited because the US paper industry is out of favour, and analysts believe consolidation is overdue. They believe that the existence of fewer companies would eliminate wasteful over-production, which serves merely to force paper prices down.

Outside the US, consolidation has already been firmly established.

There have been several large mergers in Scandinavia and Canada, where Abitibi-Price merged with Stone-Consolidated in February this year to form a new market leader.

The US market now appears distinctly overcrowded by comparison.

Several of the largest companies in the sector have appointed new chief executives during the last two years, stoking speculation that the industry is now ready for a shake-out.

Mr Pete Correll, chief executive of Atlanta-based Georgia-Pacific, suggests there "absolutely needs to be consolidation". He says:

"This industry is the most fragmented capital-intensive industry in the US. A lot of efficiencies could be generated by consolidation."

He adds that the paper industry, unlike those involving other raw materials, is not necessarily cyclical, as demand continues to grow steadily each year.

He suggests as well that the paper market is only cyclical because the industry has made it so, expanding capacity when times are good, and thus forcing prices down until capacity has been cut again.

The American Forest and Paper Association's latest annual survey of capacity shows that the industry is slated to grow at an annual rate of only 1.5 per cent.

For the next three years, paper and paperboard capacity will be 1.5 per cent.

Global over-capacity, fuelled by the emergence of new more cost-efficient suppliers in south-east Asia, helped force last year's dramatic slump in paper prices, which saw some categories of paper fall by as much as 30 per cent.

As a result, US paper companies' shares underperformed the market drastically, continuing a trend that has lasted almost a decade. The under-performance has continued so far this year, with the S&P paper sector up only 0.11 per cent.

Several companies are now subject to bid speculation. They include Bowater of North Carolina, one of the companies with big timberland assets, which might be interesting for European or Canadian companies looking to enter the US.

Jefferson-Smurfit's shares leapt by 13 per cent on Monday amid speculation that a Morgan Stanley leveraged equity fund was ready to sell its stake, while, earlier this year, Louisiana-Pacific had to dole speculation that it was seeking a buyer. It is involved in litigation with International Paper after firing one of its employees as chief executive, and the company had said that it would be "on the block" if he was forced to depart.

Barring radical consolidation, the sector's best hope is to wait for global demand, particularly from China, to pick up. According to Mr Correll, of Georgia-Pacific: "Luckily, paper demand worldwide continues to grow, so we'll grow our way out of this mess if we don't invest ourselves right back into the industry."

He adds that shareholder dissatisfaction is growing, and that the value of paper companies' underlying assets, particularly in timber, make them look very cheap, given the new interest from institutions in buying timbers as investments. The value of timber alone accounts for about 75 per cent of some paper companies' assets.

He says: "It means you

have the ability to buy a paper company and then sell off some of the timberland to help pay off the debt from the acquisition. And if you are in the pulp and paper business, I'm not sure you need to own a lot of trees."

Helped fuel strongly improved results for the Equitable Companies, a financial services conglomerate which includes Alliance Capital, the fund manager, and Donaldson, Lufkin & Jenrette, the investment bank.

First quarter after-tax operating profits rose 21 per cent to \$132.1m, compared with 1996, on the back of revenues which increased 15 per cent to \$2.2bn. Its shares fell 7% in early trading to \$29.4.

Sales of investment products contributed most. Uncertainty caused by equity markets' heavy volatility in the early months of the year was counter-acted by demographic factors, with children born in the post-war "baby boom" now entering their final decade before retirement.

New annuity premiums rose 27 per cent year on year to \$647.3m, while premiums for variable life insurance, an investment product, gained 32 per cent to \$112.4m. Mergers and acquisitions helped Donaldson, Lufkin & Jenrette increase profits by 33 per cent to \$86.4m. Alliance Capital's operating earnings gained 18 per cent to \$53.9m.

Competition hits earnings at CNA Financial

By John Authers
in New York

A sharp fall in investment income pushed first quarter profits from CNA Financial, the largest US corporate insurer, significantly below analysts' expectations.

Earnings, excluding securities transactions, were \$136m, or \$2.18 per share. This was well below expectations of \$2.37, and CNA's shares shed 1% to \$100 in early trading.

Total income was also down to \$178m, compared with \$229m in the equivalent quarter of 1996. Smaller

gains on CNA's investment portfolio were responsible, with total revenues dropping from \$4.3b to \$4.1b.

Mr Dennis Chookasian, chief executive, said the results showed the "challenging conditions" in the insurance marketplace. He added: "Loss ratios have deteriorated because of intensifying competition, notably in commercial property and casualty insurance."

Property and casualty premiums written were static at \$2.87bn. These figures include a slight fall in CNA's commercial written premiums,

down from \$2.16bn to \$2.15bn. While CNA is the largest operator in this market, it still had only 5.6 per cent of total written premiums at the end of 1995, according to a survey by the Insurance Information Institute.

The survey showed that the four largest companies had only 17.1 per cent of the market between them, while the top 10 had only 31.7 per cent. The fragmented market has kept a strong downward pressure on prices.

● The continuing boom in sales of retirement savings products and mutual funds

helped fuel strongly improved results for the Equitable Companies, a financial services conglomerate which includes Alliance Capital, the fund manager, and Donaldson, Lufkin & Jenrette, the investment bank.

Regulated in the UK by SFA

Wherever you venture in the Nordic market, we'll be there for you.

At Unibank, we know that a strong local presence and close personal contact are the key to an outstanding service. With a network of branches throughout Denmark and corporate branches in Stockholm, Helsinki and Oslo (opening in the course of 1997), we are in the best position to offer you a complete banking service, and to advise you on making the most of your business throughout the Nordic region. In addition, our Nordic investment bank, Aros Securities, offers equity trading and corporate finance services in all of these locations - and in London and New York. All this means you need never be far away from our Nordic expertise. Or from a wide range of services which are always flexible and individual, to match your needs. For further information, call Corporate Banking in Copenhagen on +45 3333 3333, Stockholm on +46 8 407 1000 or Helsinki on +358 9 173 371.


Unibank



دعا من العجل

Cisco shrugs off sales fears

By Louise Kettroe
in San Francisco

Cisco Systems reported a 41 per cent jump in earnings although sales growth in some international markets has stalled. The leading manufacturer of computer networking equipment Cisco has expanded rapidly with the spread of the Internet and corporate intranets. Investors had been worried about a possible slowdown in the market.

Cisco, however, produced results that were in line with Wall Street's expectations.

Net sales for the quarter were \$1.5 billion, compared with \$1.08 billion in the same period last year.

Net income, excluding special gains, was \$103m, or 32 cents a share, up from \$24.5m, or 27 cents a share in the same quarter of fiscal 1996.

Cisco recorded a pre-tax gain of \$22m from the sale of a 49 per cent investment. After taxes, this added 3 cents a share to the strong total net income for the latest quarter to 35 cents a share.

John Chambers, chief executive, said that weak economic conditions in Japan, Germany and France had put a damper on sales growth during the quarter. However, weakness in Europe may have been temporary, he added, adding that sales were solid in all geographical regions during April.

Mr Chambers, Cisco's fourth president, which oversees both traffic on the Internet and wireless.

Two new acquisitions are due to be completed by the end of the month. One is of two companies which are expected to add a total of 2,000 employees.

The other is of a company which is of little relevance to Cisco's core business.

Mr Chambers remained tight-lipped, however, on the details of the two deals.

Analysts remain sceptical.

They say Cisco's revenue

growth has been

slowing and that

the company's

share price has

been underper-

forming.

Analysts say

Cisco's market

value is overval-

ued.

Analysts say

Cisco's market

value is overval-

ued.

Analysts say

Cisco's market

value is overval-

ued.

Creating a new ICI for a new century



Ronnie Hampel

Ronnie Hampel
Chairman



C. Miller Smith

Charles Miller Smith
Chief Executive

ICI has embarked on a major transformation. This week we announced the conditional purchase of the Speciality Chemicals businesses of Unilever which will be a key part of the change. The businesses play to our strengths and will secure our position as a leading science-based manufacturing company into the next century.

We are investing £5 billion in acquiring strong technology-driven businesses with international market positions, which complement our own technologies and capabilities.

Our intention is to build a group where demand is driven more by satisfying customer needs than by business cycles, where success depends on innovation and manufacturing excellence, and where respect for science remains paramount. The businesses are:

- National Starch, a world leader in industrial adhesives and Number 1 in speciality starches
- Quest, one of the world's leading fragrance, food ingredients and flavours companies

- Unichema, a global leader in fatty acids, and
- Crosfield, a major producer of silicates, zeolites and silicas

Today's and tomorrow's manufacturers of foods, personal care items, electronics and many other popular products require suppliers which provide creative ideas underpinned by technology. Their suppliers must operate internationally and be industry leaders.

These are the hallmarks of Speciality Chemicals. The management teams which built them will be joining the ICI family, bringing with them the attitudes and cultures that have shaped them. Their skills will combine powerfully with the technology and dedication to innovation and science which have made ICI one of the world's most respected industrial companies.

Much has already been achieved since the demerger of Zeneca in 1993. We have driven forward our productivity and invested in higher growth and less cyclical businesses. We have built significant businesses in

coatings, materials, and performance chemicals. We are the world's most international decorative paints manufacturer, and we have global reach in polyurethanes and acrylics which are crucial to the manufacture of products as diverse as baths and signs, fibre optics, CD-ROMs and even lubricating oils.

This acquisition is a bold and decisive step which will accelerate the shift towards customised products that we believe is needed as the next stage of the successful development of ICI. Science and technology are the cornerstones of our businesses but innovation is in our blood and change is endemic in our culture.

We welcome Speciality Chemicals to ICI. We believe they will thrive in their new environment and that we have much to learn from each other.

This is an opportunity which will change the character and direction of ICI, and will generate real benefits for our people, our customers, our shareholders and the community as a whole.



Banco Roberts S.A.

("Banco Roberts")

IMPORTANT NOTICE
YOUR IMMEDIATE ACTION IS REQUIRED. IF YOU HAVE ANY DOUBT WITH RESPECT TO THE CONTENTS OF THIS NOTICE, YOU SHOULD CONSULT WITH YOUR ADVISORS

To Securityholders and Couponholders of
US\$50,000,000 8.375 per cent. Obligations due 1998

COMMON CODE: 4752082

ISIN CODE: XS0047520829

Capitalized terms used but not defined herein have the meanings assigned to them in the Fiscal Agency Agreement made on December 9, 1993, pursuant to which the above Bearer Securities have been issued.

EXCHANGE OF BEARER SECURITIES FOR INTEREST IN A GLOBAL REGISTERED SECURITY

Law 24.587 (the "Law"), published in Argentina in the Official Gazette on November 22, 1995, (Ley de Nacionalización de Títulos Valores Privados), mandates that mandatory, or a number of Argentine public bodies, for any bearer security issued by an Argentine private entity (including the Banco Roberts) issued pursuant to the Law, must be converted to a non-transferable registered form. The Law also allows book-entry securities ("Títulos Electrónicos"). In furtherance of the Law, the Federal Executive Power has issued Decree No. 259/96 and Decree No. 547/96 (the "Decrees"), published in the Official Gazette on March 20, 1996 and May 23, 1996, respectively. The Law, the Decrees and the related regulations, (the "Regulations"), under Article 13 of the Decree No. 259/96, bearer debt securities that have been registered with and authorized by the Argentine Comisión Nacional de Valores ("CNV") under the public offering regulations (such as the Bearer Securities) are deemed to be in accordance with the Regulations if and when represented under global or book-entry form. Securities denominated in local or foreign currency issued by the Caja de Pensiones y de Ahorros, Caja de Valencia SA (the "Caja"), the Argentine clearing system and Euroclear and Cedol Bank. The Regulations require that all outstanding bearer securities of private Argentina issuers which have been authorized to be publicly offered by the CNV and have been placed in non Argentine markets (such as the Bearer Securities) be converted or exchanged for non transferable, registered securities, or partial or global certificates as aforesaid. **ON OR BEFORE MAY 22, 1997.**

Under the Regulations, after the above deadline and until such time as the exchange is effected, no rights can be exercised with respect to any bearer securities (such as the Bearer Securities) including, without limitation, receiving interest or principal payments or effecting any transfer, pledge or other deal with respect thereto. In addition, upon the expiration of the May 22, 1997 deadline, severe adverse economic consequences will result from the violation of the Regulations.

Under Argentine law, therefore, as a matter of public policy, the Securityholders of the Bearer Securities will be prevented from exercising any rights with respect to such Bearer Securities (including the right to demand that payment be made thereunder), until the exchange is effected in accordance with the Regulations. The Board of Directors of Banco Roberts, under Circular Letter No. 14 of the Fiscal Agency Agreement, has decided that in order to allow the conversion of their shares, the Securityholders of the Bearer Securities must avoid the most serious adverse consequences resulting from non-compliance with the Regulations. It is in the best interest of such Securityholders and Banco Roberts to provide for a procedure to exchange all the outstanding definitive Bearer Securities for interests in a Global Registered Security to be deposited and registered with the common depositary for Euroclear and Cedol Bank or its nominee **ON OR BEFORE MAY 22, 1997**. Accordingly, Banco Roberts and the Fiscal Agent have agreed to amend the Fiscal Agency Agreement under Section 14 thereof in order to provide for the necessary amendments to such Agreement and the terms of the Securities and subscribe and deliver such other documentation as may be necessary or convenient to effect the exchange.

EXCHANGE INSTRUCTIONS

Except as provided in the following sentence, on May 22, 1997, each definitive Bearer Security which is held through an account holder in Euroclear or Cedol Bank will be converted into and exchanged for an interest of an equal aggregate principal amount in the Global Registered Security to be held by and registered in the name of the common depositary for Euroclear and Cedol Bank or its nominee. Any beneficial owner of a Bearer Security so held through an account holder in Euroclear or Cedol Bank who does not wish such Bearer Security to be so converted and exchanged, should notify such account holder immediately.

Securityholders whose definitive Bearer Security or Securities are not presently held through an account holder in Euroclear or Cedol Bank or held by the Caja should deliver such Bearer Security or Securities, together with all immaterial Company documents relating thereto, to an account holder in or to the Caja, indicating the name of the account holder, the Caja's effect of conversion and the name and amount of such Bearer Security or Securities for an interest of an equal aggregate principal amount in the Global Registered Security to be held by and registered in the name of the common depositary for Euroclear and Cedol Bank or its nominee.

Under the Regulations, all Bearer Securities held by the Caja on May 22, 1997 shall be deemed, in accordance with Argentine law and without any action on the part of the beneficial owners thereof, to be converted into and exchanged for an interest of an equal aggregate principal amount in the Global Registered Note. Consequently, persons whose definitive Bearer Securities are currently held by the Caja do not need to take any action in order for their definitive Bearer Securities to be so converted and exchanged.

Questions with regard to the information contained in this notice may be directed to:

Banco Roberts S.A.
25 de Mayo 253
1002 Buenos Aires
Argentina

Morgan Guaranty Trust Company of New York
60 Victoria Embankment
London EC4X 0JP
England

Name: Ricardo Gavina
Telephone No: 541-342 0061/9
Facsimile No: 541-331 5999

Name: Matt Tuck
Telephone No: 44-171-325-4252
Facsimile No: 44-171-325-3285

Banque Paribas Luxembourg
104 Boulevard Royal
L-2923 Luxembourg
Luxembourg

Name: Francois Valeri
Telephone No: 352-4646-4223
Facsimile No: 352-4646-4333

Banco Roberts reserves the right to cancel the exchange of the Bearer Securities for interest in a Global Registered Security, if prior to the close of business of May 22, 1997, the Regulations are amended or superseded so as to make such exchanges in the manner provided herein, in the opinion of Banco Roberts and in its sole discretion, unnecessary or undesirable.

Dated: May 8, 1997

**REPEAT CALL FOR TENDERS
FOR THE SALES OF THE ASSETS OF
"IOANNIS K. VELLIDIS, PRESS ORGANISATION OF NORTHERN GREECE S.A."
OF THESSALONIKI, GREECE**

ETIKHNIK EPHALEKO S.A., Administrator of Assets and Liabilities, of 9a Chrysopapouli St, Athens 10400, Greece, in its capacity as Liquidator of "IOANNIS K. VELLIDIS, PRESS ORGANISATION OF NORTHERN GREECE S.A.", a company with its registered office in Thessaloniki, Greece, (the "Company"), presently orders social liquidation according to the provisions of Article 40a of Law 1892/1993, by virtue of Decision 4/2/0012/1996 of the Thessaloniki Court of Appeal.

For the sale of the assets of a single whole of the Company described below.

BRIEF INFORMATION ABOUT THE COMPANY

The Company was established in 1974. On 20.12.1996 it was placed under special liquidation according to art. 40a of L. 1892/93. Its activities included the publishing and printing of newspapers and periodicals.

ASSETS OFFERED FOR SALE

The assets offered for sale, as a single entity, include the following:
a. A printing unit located at 82, Metaxourgeio Street in Thessaloniki. In particular, this consists of parts of the business, of the ground floor and of the first floor, occupying a total area of approximately 3,270.26 sq.m. This further includes printing machinery and equipment.
b. Newspaper and periodical editor (registered trademark) of the morning paper "MACEDONIA" and the evening paper "THESSALONIKI", as well as "EPICHIRH-ECONOMIA STA VALKANIA" (for which legal proceedings are pending). "TELETHYTI", "MACEDONIA EPLOGES" and "TA NEZERXA". The Company's registered name is also being used.
c. A building located in the city of Thessaloniki, as follows: 11 rooms-fourth (1/4) of a plot No 1014, covering approximately 10,019 sq.m. 2) one half of a plot No 1016, covering approximately 6,400 sq.m. and 3) plot No 1017 covering approximately 10,020 sq.m., excluding a building of 2,720 sq.m., which need to serve as a warehouse.
d. Vehicles, raw materials, furniture, telephone lines and other assets.
e. Receivables. A considerable amount of receivable is recorded in the Company's books. These are likely to be present, as described in the Offering Memorandum.

OFFERING MEMORANDUM - FURTHER INFORMATION

Interested parties may obtain the Offering Memorandum in respect of the Company and in answer upon signing a Confidentiality Agreement.

TERMS AND CONDITIONS OF THE AUCTION

1. The Auction shall take place in accordance with the provisions of article 40a of Law 1892/93 (as supplemented by article 14 of Law 2000/91 and subsequently amended), the terms and conditions set forth herein and the "Terms and Conditions of Sale" contained in the Offering Memorandum. Such provisions and other terms and conditions shall apply independently of whether they are mentioned herein or not. Submission of bidding offers: Interested parties are invited to submit a bidding offer, not later than Monday, June 2nd 1997, 12.00 hours to the Thessaloniki Notary Public Mrs. Konstantina Charalambidi-Bilali, Address: II Tolokri St, Thessaloniki 54624, Tel: +30-1-270021, 275822 and 267385. Fax: +30-1-225772.

Offers should exceed the offered price and the desired terms of payment (date and instalments, including the date of payment of each instalment, the date of delivery of the goods, the date of payment of the gross amount of the purchase price, the date when the seller shall bear interest and c) the source, etc. It shall be assumed that a) the offered price is payable gross amount of the sale contract, b) the amount credited shall bear interest and c) the interest rate shall be paid on the date of payment of each credited amount bears interest. This shall be calculated in relation to the outstanding amounts which shall be payable on the date of payment of each instalment. Bidding offers: The bidding offers shall be submitted to the auctioneer, who shall be bearing with the administration. Selection of offers in favour of a bidder will be made at a later date. The auctioneer's expenses incurred in this respect upon submission and if the offer will give a general guarantee in favour of each bid party for the completion of the obligations deriving from the sale contract.

3. Letters of Guarantee: Bidding offers must be accompanied by a Letter of Guarantee issued by the simple Letter of Guarantee contained in the Offering Memorandum. The letter of guarantee must be issued in Greece to remain valid and the subject of the offer. The letter of guarantee shall cover the offer and valid.

4. Letters of Guarantee: Bidding offers together with the Letters of Guarantee shall be submitted in sealed opaque envelopes.

5. Warranties: Warranties concerning the bidding offers shall be annexed by the above mentioned Notary Public to his office, on Monday, June 2nd 1997, 14.00 hours.

6. Any party having duly submitted a bidding offer shall be entitled to attend and sign the document concerning the bidding of the bidding offer.

7. An highest bid shall be considered the participant, whose offer will be judged by creditors representing over 51% of the claims against the Company. In case of a tie, the offer submitted, upon recommendation by the Liquidator, will be the best one of all the creditors of the Company.

8. In assessing the offer submitted, the advisory services of STEVA SA shall be employed. The offer submitted shall be assessed on the basis of the following criteria:

a. Offer Price

b. Number of jobs created (according to a time plan, mentioning the number of new jobs created) and the duration of employment

c. Warranties with respect to the payment of the offer price, in case of credit, and the maintenance of the proposed number of jobs.

The offices submitted shall be assessed on the basis of the "System of Assessments of Offices", included in the Offering Memorandum. This describes the assessment principles, while the coefficients by which the criteria shall be weighted shall be submitted to the Public Notary mentioned above in point 5, together with the bidding offer. In case of a tie, the offer will be the best one of all the creditors of the Company.

9. In case of an offer to be paid by instalments, where the warranties provided in this chapter are not to the Liquidator's satisfaction, the sale contract shall contain a mandatory condition requiring payment of the sales price.

10. All costs and expenses of any nature, including any VAT, duties, customs duties, any charges in favour of the state or third parties, which may arise by reason of the bidding offer, shall be borne by the bidder in respect of the purchases in the Americas and the transfer of the assets offered hereby for sale, the sole contract, as well as any other act prior or subsequent to the transfer of assets shall be exclusively borne by the bidder.

11. The Liquidator, STEVA SA and the Creditors shall have no liability for any legal or actual damage or lack of quality of the assets, nor for any incomplete or unclear statement of the assets in the Offering Memorandum. Submission of bidding offers shall mean the offer is fully aware of the actual and legal status of the assets. Submission of bidding offers does not exceed any right for any affidavit or guarantee in the public notary which shall acquire any right, power or claim from the Creditors under the law, which may be issued by the Creditors for the protection of the Creditors for any damages or otherwise.

12. The bid has been drafted in Greek and translated into English. In any event, the Greek version shall prevail.

In order to obtain a copy of the Offering Memorandum and any further information please contact the Liquidator "Eidikis Kephalo S.A. Administration of Assets and Liabilities", 9a Chrysopapouli St, Athens 10560, Greece, Tel: +30-1-323.14.84-7, Fax: +30-1-321.7903 (attention of Mrs. Marika Frangogi).

COMPANIES AND FINANCE: FALL-OUT FROM BRE-X**All in the game to Suharto clan**

Indonesia's first family shrugs off the debacle, but investors may be less calm

R evelations that estimates of the size of the Busang gold field were based on falsified data follow a drawn-out and highly political scramble for control of that area of the Indonesian half of Borneo claimed as the world's richest gold deposit.

Two children of President Suharto had teamed up with competing mining and exploration companies to gain a stake in the Busang joint venture.

International mining groups had squabbled over who was best placed to develop such a rich reserve.

And in the final arrangement – dissolved after the report on the Busang "deposits" by independent auditors Strathcona Mineral Services – an investment company linked to President Suharto and his trusted adviser Mr Mohamad "Bob" Hasan had taken control of matters, taking an indirect stake in the project, ostensibly to restore order.

But earlier this week, Mr Hasan shrugged off the months of political bickering and the bombshell Strathcona report. "It's all business. Sometimes you make money, sometimes you don't," the 65-year-old confidant of the president said. "But then if you don't make any [money], you're still even."

That is not the case for many North American investors in Bre-X Minerals, the small Calgary-based Canadian exploration company which had claimed Busang's reserves could be as high as 200m ounces. They were the biggest losers in the Busang saga, with billions of dollars wiped off their investments in Bre-X shares.

However, for Nusamba – the presidential investment vehicle, headed by Mr Hasan, which controlled the local joint-venture partners in the Busang project – there were no material losses: the foundation had not paid for the 40 per cent equity stake it was poised to take.

Nusamba – also about to lose face. The Busang saga was a manifestation of the extent of the first family's greed."

Nevertheless, some observers are pondering whether Mr Suharto and his family's losses are of a more intangible variety.



A matter of face: President Suharto (top) may suffer because the way he does business has been exposed on the world stage, while Ida Bagus Sudjana (below) is under pressure to quit

As one Jakarta business consultant, who requested anonymity, says: "We can not measure [its] effect only from a metal triangle. It is also about business deal involving presidential family members has turned sour. The past year

control over government. Beginning in 1996, President Suharto was forced to revoke a licence that allowed a company owned by his grandson to charge and collect levies on bottles of beer sold on

the tourist resort of Bali, following complaints from international brewers. A few months later, Mr Suharto's

youngest son was awarded tax and tariff breaks not available to established investors in the country to manufacture a "national" car, arousing the ire of international car companies and prompting the US, the European Union and Japan to drag the issue to the World Trade Organisation. Yet, in what many view as an acute embarrassment, sales of the "national" car have been disappointing.

What makes Busang different, however, is that it exposed the first family's way of conducting business on a world stage, prompting concerns that the casualty in the affair will be the attitude of foreign investors towards Indonesia.

Early indications are that Mr Suharto's family has no intention of shying away from future high-profile attempts to participate in the mining sector.

Rather, Busang has set a precedent for first family involvement in a sector that had not previously attracted their interest.

Instead, it is foreign exploration companies and officials in the mines and energy department which are likely to bear the brunt of the fall-out, as the ruling powers recoup any respect they may have lost by finding a scapegoat.

Exploration companies are likely to face tighter regulations; one proposal involves requiring that they conduct independent audits for the government before releasing estimates of the size of the deposits they are prospecting, a move that would significantly raise the cost of exploration in Indonesia.

In the meantime, Mr Amien Rais, head of the 20m-strong Muhammadiyah Moslem social organisation, has called on Mr Ida Bagus Sudjana, the mines and energy minister, to resign.

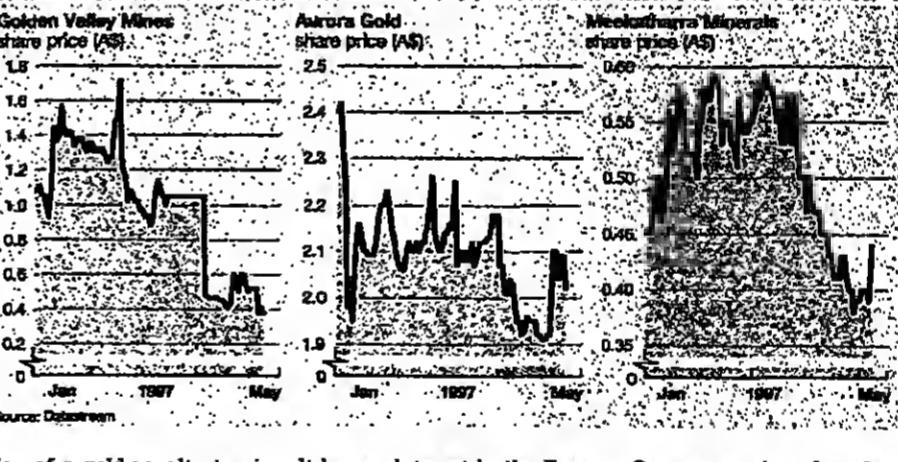
"Mr Sudjana must be held responsible," he says.

"It is not possible that Bre-X could go around Borneo in east Kalimantan without being given the green light by some people in Jakarta."

Manuela Saragosa

Busang adds to Australian uncertainty

By Nikki Tait in Sydney

Signs of investor discrimination?

tion of a gold royalty tax in Western Australia.

COMMODITIES AND AGRICULTURE

Philippine mining hit by fiscal delay

By Justin Marozzi in Manila

The Philippine mining industry lost as much as \$240m last year because the government failed to settle the fiscal regime for mining projects, the head of the government's mines and geosciences bureau (GMB) said yesterday.

The statement came as a regional judge announced that one Filipino and two Australian mining officials would appear in court to face charges after last year's spill of tailings from a copper mine.

The leak, from a mine on Marinduque island into the Boac river, led to the suspension of exploration licences for foreign mining

companies and an overhaul of mining regulations in the country.

The three men - executives of Marcopper, the group formerly 40 per cent owned by Placer Dome, of Canada - will appear in court on May 28 and 29.

Mr John Loney, former president of Marcopper, Mr Steve Reid, former resident manager, and Mr Pedro Hernandez, senior manager, face charges of violating the Philippine mining act, criminal negligence, pollution and violation of the water code. The maximum penalty is six years imprisonment in addition to fines of 3,000 pesos (\$114) for each day of violation.

Marcopper is still clearing the

river more than 13 months after the spill, and expects to pay \$15m. In March, Placer Dome said it was handing back its 40 per cent stake in the group as part of a strategy to concentrate on gold mining.

Speaking in Australia, where he is promoting investment in the Philippine mining industry, Mr Horacio Ramos, director of the GMB, said about \$120m was spent last year on mineral exploration.

This could have reached \$300m, however, if the government had concluded negotiations on its stake under the financial or technical assistance agreements (FTAA),

under which mining companies are allowed to explore up to 81,000

hectares at a fee of 50 pesos per hectare. Foreign companies are allowed to take 100 per cent stakes in mining projects.

At present, FTAAAs are on hold, following the Marcopper accident. After a public outcry against foreign mining companies, all but two of the 70 applications for exploration licences were frozen and in January the government announced a series of measures to punish companies leaking waste and obliging them to spend 10 per cent of initial costs on environmental improvements.

The Philippine mining industry has been stagnating over the last decade, declining from 25 per cent

COMMODITIES NEWS DIGEST

Central bank sales 'overshadow gold'

Central bank sales of gold were the "single most important influence on the market last year" and the threat of more selling will dominate prices in the immediate future, Gold Fields Mineral Services said yesterday. The company's annual gold survey predicts that gold will continue to be overshadowed, in particular by the prospect of European monetary union.

The survey says European Union countries hold 39 per cent of world gold reserves, and a "new generation of [central bank] managers without the reverence for gold of their predecessors" are "inclined to view their bullion reserves at little different in principle from foreign exchange".

Scant investor interest, nervousness over official selling, slightly increased supply and only marginally higher demand from fabricators combined to prevent the average price for gold in 1996 as a whole from advancing significantly; it moved up just 1 per cent, to \$387.87 a troy ounce, from \$384.05 in 1995. Reflecting an increasingly widely-held view, the analysis suggests this price is unlikely to move much this year. "The gold market... fears that there could be pre-emptive gold sales [by central banks] while countries still have autonomy in the run-up to EMU," it says.

Gary Mead

Russia to release diamonds

More than \$100m worth of diamonds bought by De Beers, but trapped in Russia by government red tape, can now be taken out of the country, Russian officials said. The diamonds will be released thanks to a recent government order which has given Almaz Rossi Sakha, Russia's leading diamond producer, the right to export diamonds until the end of May. The diamonds were bought by De Beers from ARS in February.

ARS officials said they were hopeful the government would soon give the company the right to export diamonds for the rest of the year. The order granting export permission for May was signed on April 26 by Mr Victor Chernomyrdin, the Russian premier.

The temporary export permission is the latest twist in the Kremlin's confused diamond policy, whose constant shifts have thrown the Russian diamond industry into chaos and ruptured a relationship between Russia and De Beers established nearly half a century ago. In London yesterday, De Beers said it was "seeking confirmation" that the order had been signed.

Christia Freeland, Moscow

Copenhagen clears Roundup

Suspicions that traces of the herbicide Roundup had been found in Copenhagen's water supply have been dismissed by its water authority. Traces of Amapa, the residue found in water samples, were not from Roundup but from detergents used to wash the bottles used for the tests by a laboratory in the Netherlands, said Mr Gert Fischer, director of the city's water supply agency.

Monsanto, the US chemicals company which produces Roundup, has denied throughout that the traces of Amapa could derive from Roundup, which is thought to be safe to use because it is rapidly broken down into harmless substances in the earth.

Hilary Barnes, Copenhagen

Coffee rally continues

MARKETS REPORT

By Gary Mead

Coffee continued to enjoy its recent London rally yesterday, with the price for the July contract for robusta closing at \$1,753 a tonne, \$53 up on the previous day.

Specialists said the persistent interest came from both speculative traders and fund buying. Prices on the London International Financial Futures Exchange peaked earlier at \$1,761, the highest since March 12.

The attention being paid to the Liffe-traded future is closely shadowing trading of arabica futures in New York, where in early trading yesterday the cash price reached a record \$2.56 a pound.

Coffee also enjoyed a stronger day on Liffe, with the July contract finishing £15 higher at £1,004 a tonne - though in the absence of fundamental news, trading was fitful.

Reports that Russia might finally have signed a decree to resume exports of palladium hit prices of the white precious metal in London.

The price has been pushed

up by 42 per cent since December. The spot price for the precious metal lost \$2.50 on the day to \$153.25.

Gold fixed in London slightly higher, at \$341.10 an ounce, up from \$340.65, but platinum was dragged down along with palladium, falling \$1 an ounce to \$372.

Trading in base metals on the London Metal Exchange was lacklustre, with aluminium the only exception. The three-month contract closed up \$29 a tonne at \$1,661, following news that LME stocks had fallen by 6,700 tonnes and that further falls were likely.

The three-month contract for copper ended \$10 up on the day, at \$2,370 a tonne.

On London's International Petroleum Exchange, the June contract for Brent crude oil hovered around \$18 a barrel and in later trading was up 15 cents at \$18.22.

Some traders saw signs of hulliness after weekly figures from the American Petroleum Institute put demand for gasoline at 8.76m barrels a day.

Chinese metals group loan, Int Capital Markets

Century Zinc back on track

By Nikki Tait in Sydney

The A\$1bn (US\$780m)

Century Zinc project in northern Queensland, which will be the world's largest zinc mine, appears to be back on track after London-based RTZ-CRA yesterday reached formal agreement with local Aboriginal groups and the state government.

Native title disputes have dogged the project for several years, and it has been one of the main victims of the uncertainty in Australia over pastoral leases - in particular, whether these extinguish native title on the same land.

Yesterday, the company said it had secured a compensation agreement with all 12 Aboriginal groups that were asserting native title rights over land affected by the proposed mine, as well as the state government.

The benefits package is costed by Century Zinc at A\$60m, with about A\$45m going on training and job-related developments.

Four pastoral properties

owned by Century will also be progressively transferred to Aboriginal communities.

RTZ-CRA - which yesterday saw its annual general meeting in London picketed by environmental protesters - gave the go-ahead to the Century Zinc project more



RTZ-CRA reached agreement in Queensland on title disputes but was picketed at its annual meeting in London

than two years ago, but development stalled because it could not reach agreement with all the native title claimants. The Queensland government offered to legis-

late so that the project could override the title issues, but the suggestion provoked controversy.

Last July, RTZ-CRA called

a halt to site work, rejected

the government's offer and moved to begin negotiations under the lengthy but prescribed process set down by Australia's Native Title Act. This provides for an arbitrated solution if parties cannot agree, but in the event this was not necessary.

The London-based company has already agreed to sell Century to Pasminco, the Australian zinc producer, for A\$345m, but the deal was subject to the native title claims being resolved. RTZ-CRA said in January it had already spent about A\$240m on Century and the nearby Dugald River deposit, which is also being sold to Pasminco.

Yesterday, Pasminco, the world's largest zinc producer, welcomed the agreement and said it would push ahead with mine development as soon as possible.

Century is set to produce about 450,000 tonnes of zinc concentrate when it reaches full production. Its development is crucial for Pasminco, which needs to source "clean concentrates" to meet the environmental standards required by the Dutch authorities at its Breda smelter. Century is seen as the only significantly large-scale supplier.

RTZ-CRA results, UK Companies

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

ALUMINUM, 99.7% PT (per tonne)

	Cash	3 mths	6 mths	12 mths	Open int.
Close	1614.5-5.5	1642-3			
Previous	1598-93	1629-30			
High/low	1609-1634				
AM Official	1600.5-07	1634-34.5			
Kerb close	1660-1				
Open int.	276,237				
Total daily turnover	113,816				

MIL ALUMINUM (S per tonne)

Cash 1495-90 1510-2

Previous 1470-75 1495-500

High/low 1515-20 1505-10

AM Official 1480-85 1505-10

Kerb close 1510-15

Open int. 5,496

Total daily turnover 1,156

Chinese metals group loan, Int Capital Markets

Precious Metals continued

COLD COMEX (100 Troy oz.; \$/troy oz.)

	Cash	Day's	Open	High	Low	Vol.	Int.
May	341.2	+1.0	341.1	341.2	340.9	32,808	56,573
Jun	342.4	+0.3	343.0	341.4	340.9	22,251	57,069
Aug	345.1	+0.8	345.6	344.5	341.7	18,431	57,000
Oct	347.6	+0.9	348.0	348.0	343.1	12,313	57,000
Dec	359.7	+1.2	361.3	359.5	357.1	1,937	57,000
Feb	353.6	+1.1	-	354.0	352.0	1,470	57,000
Total						24,788	17,815

PLATINUM NYMEX (50 Troy oz.; \$/troy oz.)

Cash 372.8 -1.1 374.5 370.5 1,385 12,840

Open int. 372.9 -0.1 374.5 372.5 1,385 12,840

High/low 372.7 -0.1 374.5 372.5 1,385 12,840

AM Official 372.5-5 374.5-5

Kerb close 372.5-5

Open int. 35.919

Total daily turnover 8,761

Chinese metals group loan, Int Capital Markets

GRAINS AND OIL SEEDS

WHEAT LIFFE (100 tonnes; £ per tonne)

	Cash	Day's	Open	High	Low	Vol.	Int.
May	91.00	-0.02	91.75	91.75	91.45	1,421	1,421
Jun	91.00	-0.05	91.75	92.00	92.00	2,071	2,071
Aug	92.25	-	-	-	91.7		

OFFSHORE AND OVERSEAS

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PASSWORD

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 MA Managed 4 55,324 5,000
 MA US Dollar Mgt. 4 58,024 10,410
 MA 2 Bond 4 55,324 5,417
 MA 10 Year Constant 4 52,421 25,557

AAA Australian Bond	4	\$6,779	GT,500
AAA Yen Bond	4	Y10,655	2000
AAA Cash Eur Bond	4	MEUR 52,000	
		MEUR 52,000	10,125

LUXEMBOURG
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LONDON SHARE SERVICE

Footsie off best but still at closing high

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

Further overseas buying in the wake of Tuesday's change to UK interest rate management drove share prices to fresh peaks in London yesterday.

There was additional encouragement for stocks from the latest UK economic news, which showed industrial production and manufacturing output both down 0.1 per cent in March, compared with forecast rises of 0.6 per cent and 0.3 per cent respectively.

The numbers were viewed by market observers as lessening

the chances of a further rise in UK interest rates in the short term. Gilt finished the session around 7 to 8 ticks lower but were never pressured, according to dealers.

The buying from overseas funds was accompanied by a revival of support from some of the UK investment management groups, most of which preferred to keep out of the market during the run up to the election.

But London's sparkling early performance was dampened in the early afternoon, however, when news of a stronger than forecast US labour report brought a halt to the recent surge on Wall Street, where the

Dow Jones Industrial Average turned down sharply. The Dow extended an early fall to one of over 50 points within half an hour of the London close.

A 2 per cent rise in US non-farm unit labour costs in the first quarter was seen as having inflationary implications.

The next monetary policy meeting of the Federal Reserve is on May 20 and dealers in London said Wall Street could have seen its best levels until that meeting is over.

The FTSE 100 index followed up its 63.7-point gain on Tuesday with a further 18.2 advance to a record close of 4,537.5, a per cent in

surge on Wall Street, where the

mid-morning, Footsie hit a new intra-day peak of 4,562.0.

The second liners and smaller capitalised issues, while by no means friendless, continued to underperform the leaders. The FTSE 250 finished 1.2 off at 4,510.0, but never looked in good form, and at its best was only 3.0 higher on the day.

The SmallCap rose 3.7 to 2,304.8, having been 4.8 higher at one point.

Dealers repeated Tuesday's story that much of the early buying interest came from overseas investors; activity from UK fund managers, they said, was mainly confined to sector and stock rotation. Overall, they suggested, the

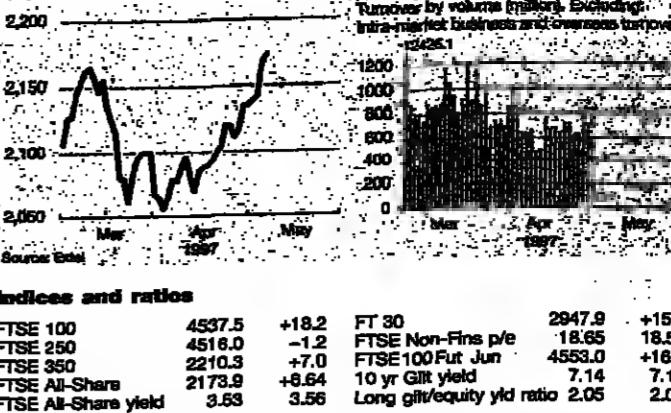
market still felt very strong, given the firmness of gilts.

Financial stocks remained strong, although closing off their best levels, after the chancellor's move to allow interest rates to be set by the Bank of England. The sector has been one of the real driving forces behind the London market in recent months. Dealers insisted the "Halifax effect" was still of crucial importance.

The Halifax's conversion to banking status, involving the issue of free shares, means index tracking funds have still not lifted their weightings in what is the market's biggest sector.

Turnover at 6pm was 803m shares.

FTSE All-Share Index



Equity shares traded

	Source Total	Number by value (£m)	Excluding intra-market business and overseas turnover
FTSE 100	4,537.5	+18.2	2,947.9 +15.0
FTSE 250	4,510.0	-1.2	FTSE Non-Fins p/c 1,865 +15.8
FTSE 350	2,210.3	+7.0	FTSE 100 Fut Jun 4,953.0 +16.0
FTSE All-Share	21,739.9	+6.6	10 yr Gilt yield 7.14 7.11
FTSE All-Sha yield	3.53	3.56	Long gilt/equity ratio 2.05 2.01

Indices and ratios

1 Chemicals	+2.0
2 Life Assurance	-1.7
3 Property	-1.6
4 Leisure & Hotels	-1.2
5 Electricity	-1.1

Best performing sectors

1 Tobacco	-0.7
2 Building Mats & Merch	-0.6
3 Oil Exploration	-0.5
4 Pharmaceuticals	-0.5
5 Engineering	-0.5

FUTURES AND OPTIONS

FTSE 100 INDEX FUTURES (LFFE) £25 per full index point (APR)					
	Open	Sett price	Change	High	Low
Jun	4,533.0	4,533.0	+18.0	4,575.0	4,531.0
Sep	4,560.0	4,560.0	+15.0	4,593.0	4,521.0
Dec	4,627.5	4,627.5	+14.5	4,627.5	4,627.5
Jun	4,540.0	4,540.0	+0.0	4,540.0	4,540.0

FTSE 250 INDEX FUTURES (LFFE) £10 per full index point					
	Open	Sett price	Change	High	Low
Jun	4,540.0	4,540.0	+0.0	4,540.0	4,540.0

FTSE 100 INDEX OPTION (LFFE) £10 per full index point					
	Open	Sett price	Change	High	Low
May	2,169.0	2,169.0	+2.0	2,174.0	2,165.0
Jun	2,185.0	2,185.0	+2.0	2,190.0	2,180.0
Sep	2,202.0	2,202.0	+2.0	2,207.0	2,197.0
Dec	2,217.0	2,217.0	+2.0	2,222.0	2,212.0
Jun	2,218.0	2,218.0	+0.0	2,218.0	2,218.0

FTSE 100 INDEX OPTION (LFFE) £10 per full index point					
	Open	Sett price	Change	High	Low
May	2,169.0	2,169.0	+2.0	2,174.0	2,165.0
Jun	2,185.0	2,185.0	+2.0	2,190.0	2,180.0
Sep	2,202.0	2,202.0	+2.0	2,207.0	2,202.0
Dec	2,217.0	2,217.0	+2.0	2,222.0	2,212.0
Jun	2,218.0	2,218.0	+0.0	2,218.0	2,218.0

EURO STOXX 100 INDEX OPTION (LFFE) £10 per full index point					
	Open	Sett price	Change	High	Low
May	2,169.0	2,169.0	+2.0	2,174.0	2,165.0
Jun	2,185.0	2,185.0	+2.0	2,190.0	2,180.0
Sep	2,202.0	2,202.0	+2.0	2,207.0	2,202.0
Dec	2,217.0	2,217.0	+2.0	2,222.0	2,212.0
Jun	2,218.0	2,218.0	+0.0	2,218.0	2,218.0

FTSE 100 INDEX OPTION (LFFE) £10 per full index point					
	Open	Sett price	Change	High	Low
May	2,169.0	2,169.0	+2.0	2,174.0	2,165.0
Jun	2,185.0	2,185.0	+2.0	2,190.0	2,180.0
Sep	2,202.0	2,202.0	+2.0	2,207.0	2,202.0
Dec	2,217.0	2,217.0	+2.0	2,222.0	2,212.0
Jun	2,218.0	2,218.0	+0.0	2,218.0	2,218.0

FTSE 100 INDEX OPTION (LFFE) £10 per full index point					
	Open	Sett price	Change	High	Low
May	2,169.0	2,169.0	+2.0	2,174.0	2,165.0
Jun	2,185.0	2,185.			

WORLD STOCK MARKETS

Highs & Lows shown on a 52 week basis

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INDICES

May May May —————— 1987 —————— June

May 7 May 6 May 5 _____ 1997 _____ D

Row Jones	May 6	May 5	May 2	High	1997 Low	Since compilation High	Low
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SOUTH KOREA (May 7 / Won)

US INDICES

Island
EKG Series (2/12/93) 3012.0

recess	1770.47	1775.53	1788.32	1815.38	103	1933.18	21	South Korea	Korea Corp-Ex(4/18)	699.10	701.57	(+)	721.00	142	611.05	71	
RECS 2503/12/90	2643.31	2651.98	2672.84	2700.21	103	2281.97	21	Spain	MktGd SGS(12/85)	524.12	524.21	525.85	525.85	55	434.54	21	
RECS 4051/12/87	1212.12	1217.57	1208.29	1217.57	65	986.21	21	Sweden	MktGd SGS(12/85)	524.12	524.21	525.85	525.85	55	434.54	21	
RECS 12 Adam(31/12/89)	3555.20	3570.5	3544.43	3576.50	65	2075.98	21	Australia	SensEx(1/37)	2713.0	2777.7	2772.0	2802.40	103	282.58	21	
RECS 18 Adam(1/12/93)	3551.98	3582.28	3526.78	3526.78	65	2848.77	21	Switzerland	SensEx(1/37)	2713.0	2777.7	2772.0	2802.40	103	282.58	21	
RECS 03/30/1987	1537.53	1519.48	1516.42	1537.53	75	954.64	21	Sales Bk Ind(31/12/90)	(B)	2360.35	2362.33	2362.33	2362.33	55	187.55	131	
RECS 03/30/1989	15350.91	12979.34	13399.34	13399.34	201	12065.17	34	SOC General(4/87)	(B)	1851.57	1852.52	1852.52	1852.52	55	1312.14	61	
RECS Hong Kong	3753.50	3761.49	3758.78	3844.81	43	3225.24	21	Taiwan	Weigert(4/20/68)	8427.07	8294.27	8268.43	8861.72	264	8044.35	61	
RECS Sing(31/7/94)	3755.50	3761.49	3758.78	3844.81	43	3225.24	21	Thailand	Wiegert(4/20/68)	8265.57	843.28	(+)	851.97	221	8203.57	75	
RECS 03/01/1979	1471.00	1433.00	1392.00	1654.00	213	995.00	21	Bangkok SET(20/4/79)	17,330,700	41%	-2%	New York SE	580,003 552,578 495,731	May 6	May 5	May 2	
RECS Indonesia	856.84	858.80	852.78	712.80	292	691.27	154	Turkey	GTE Corp	13,726,200	45	-2%	Amex	21,773 21,258 18,322			
RECS 03/01/1983	18164.41	3198.08	(+)	3198.08	65	2725.07	21	WORLD	ComEx Shh	7,149,000	22%	+1%	NASDAQ	756,397 847,810 794,847			
RECS 03/01/1989	772.24	777.59	771.57	787.71	102	662.55	21	CROSS-BORDER	Ford	8,198,100	35%	+1%	NYSE				
RECS 03/01/1992	1162.0	1170.0	1157.0	1197.00	102	921.00	21	Bank	PapaCo	5,611,400	36%	-1%	Issues Traded	3,342 3,338 3,341			
RECS 03/01/1997	2286.10	2286.32	(+)	2286.32	65	1986.88	21	AT&T	AT&T	5,582,800	33%	-1%	Res.	1,258 1,074 2,120			
RECS 03/01/1997	1653.27	1591.35	1597.37	1652.27	75	1982.99	21	Coca Cola	AT&T	5,289,500	66%	+1%	Falls	1,270 880 482			
RECS 03/01/1997	400.15	397.04	429.45	397.04	201	361.54	294	Chrysler	AT&T	4,611,500	49%	-1%	Unchanged	814 684 730			
RECS 03/01/1997	1730.95	1810.92	(C)	1810.92	65	1730.95	10/1	Appld Mgmt	AT&T	4,754,500	30%	+1%	New Highs	207 280 186			
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	ING Brugs Emprg(77/82)	AT&T	4,216,000	31	+1%	New Lows	16 11 17			
RECS 03/01/1998	20048.98	20180.92	(C)	20180.92	65	1730.95	10/1	Open	Latest	Change	High	Low	Est. vol.	Open int.			
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1998	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
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RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
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RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	293.84	65	251.04	27/1	RECS 03/01/1992	834.50	831.50	-3.35	834.70	830.25	82,320	186,242		
RECS 03/01/1992	251.04	253.64	(C)	29													

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